



Connecticut Junior Republic
2017 Annual Report

CJR at a Glance

The mission of the Connecticut Junior Republic (CJR) is to provide care, treatment, education and family support for at-risk, special needs and troubled young people so they can become productive and fulfilled members of their communities.

Organization

CJR is a private nonprofit agency governed by a board of directors and supported by fees earned for services and by the generous contributions of individuals, foundations, businesses and organizations. The CJR Board of Directors meets quarterly in the months of September, December, March and June.

The Connecticut Junior Republic provides services for children, youth and families of any race, color and national and ethnic origin.

Founded

1904, Litchfield, Connecticut

Total Staff

301

Website

www.ctjuniorrepublic.org

The Connecticut Junior Republic is a charitable 501(c)(3) organization and contributions are tax deductible to the extent permitted by law.

Accreditation

- Council on Accreditation (COA)
- New England Association of Schools and Colleges (NEASC)

Licensure

- Connecticut Department of Children and Families (DCF)
- Connecticut State Department of Education (SDE)
- Connecticut State Department of Public Health (DPH)

Memberships

- Child Welfare League of America
- Children's League of Connecticut
- Connecticut Association of Private Special Education Facilities
- Connecticut Community Nonprofit Alliance

Contents

- 1 Regional Services Overview
- 2 Executive Report
- 4 Programs and Services
- 26 Financial Report
- 28 Development Report
- 30 In Appreciation
- 34 The Litchfield Aid of CJR
- 35 CJR Management
- 36 Board of Directors
Advisory Council

Regional Services Overview

Administrative, Residential and Education Programs

- 1 Litchfield

Additional Education Programs

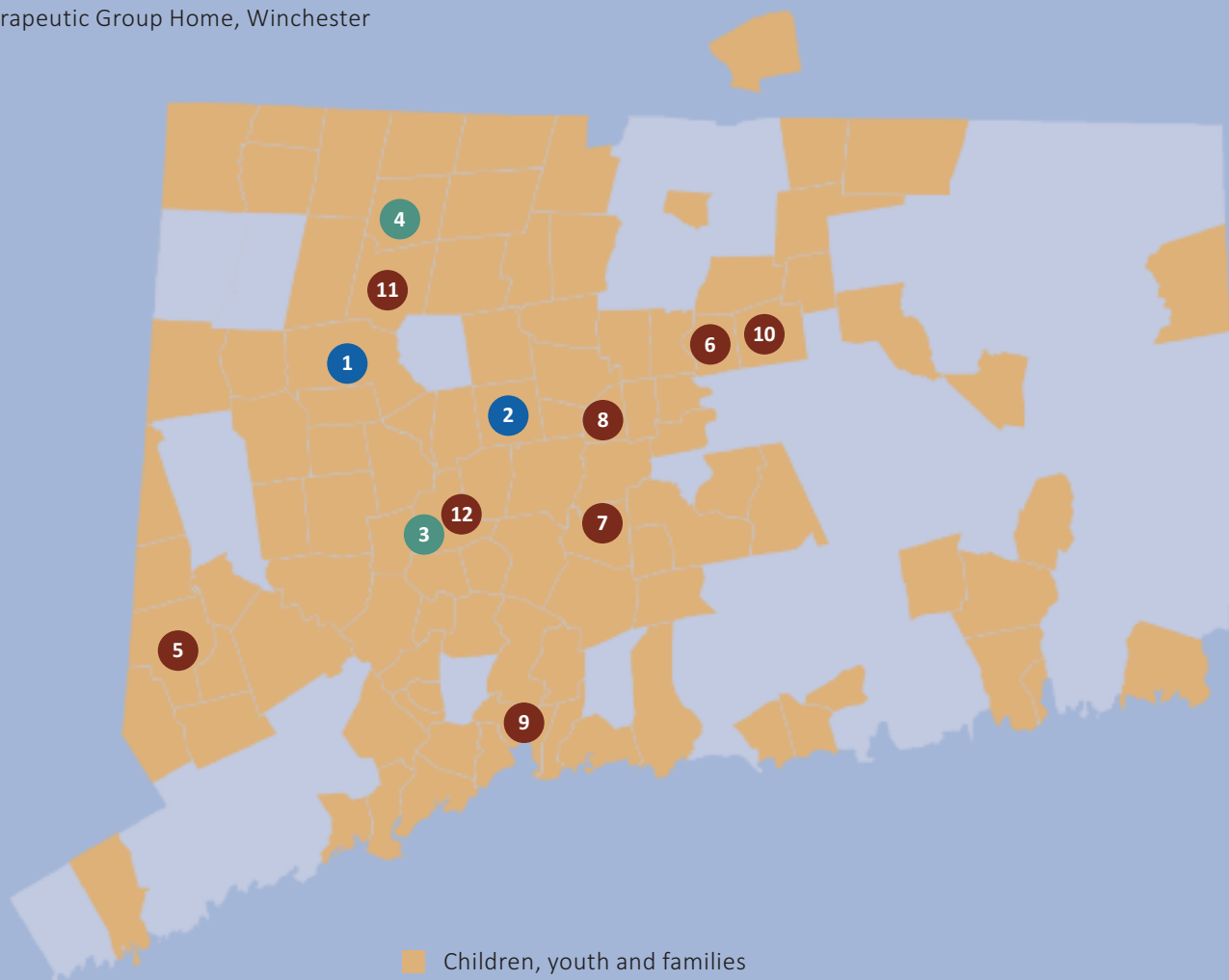
- 2 Bristol

Additional Residential Facilities

- 3 PARC Residential Program, Waterbury
- 4 Therapeutic Group Home, Winchester

Community Programs

- 5 Danbury
- 6 East Hartford
- 7 Middletown/Meriden
- 8 New Britain (two sites)
- 9 New Haven
- 10 Rockville/Manchester
- 11 Torrington
- 12 Waterbury



Children, youth and families served by CJR in 2016–17 represented 105 of Connecticut’s 169 cities and towns and one town from Massachusetts.

Executive Report

In May of 2017, the Connecticut Junior Republic purchased the 80 Prospect Street property in Waterbury where its first and largest community program has been based since 1997... The purchase and improvement of this program site underscores CJR's firm commitment to serving the children and families of the Greater Waterbury region.

The 2016–17 fiscal year was marked by the culmination of many accomplishments and the significant expansion of the Connecticut Junior Republic's programs and services across Connecticut, despite an uncertain and challenging funding environment.

During this period, the landscape of services for children in Connecticut continued to evolve as many state agencies announced significant funding shortfalls and implemented changes to program models and services in response to budget reductions. Prevention and early intervention programs are particularly vulnerable in such times, and several programs for at-risk students were streamlined or eliminated as a result of budget reductions within the agencies that fund CJR services. The uncertain climate remains a concern, but may also provide opportunities to strengthen and enhance the system of care for children and families in the coming year as programs are shifted between and within various agencies.

In September of 2016, after many months of planning, CJR officially opened the DCF-funded Connecticut Junior Republic Residential Program (CJRRP). The CJRRP is modeled after CJR's highly successful Boys' Intermediate Residential Program and also incorporates the evidence-based Multidimensional Family Therapy (MDFT) treatment model. This program brought the residential population on CJR's Litchfield campus to 24 students.

In May of 2017, the Connecticut Junior Republic purchased the 80 Prospect Street property in Waterbury where its first and largest community program has been based since 1997. CJR's Waterbury campus features two buildings, including the former YWCA facility that houses the majority of programs. The 24,000-square-foot YWCA building contains a gymnasium, an 8-bed residential unit, a commercial kitchen, a video lab, garden area and numerous offices, meeting areas and classrooms. A renovated carriage house provides an additional 3,000 square feet of program space. The site is ideally situated and well-suited to providing programs for the approximately 500 children, youth and families currently served in this location. In 2016–17, CJR was fortunate to receive a state bonding grant of approximately \$500,000 to replace and upgrade the heating and cooling systems for the recently purchased property, and plans further renovations in the coming year. The purchase and improvement of this program site underscores CJR's firm commitment to serving the children and families of the Greater Waterbury region.



In June of 2017, CJR finalized plans to open a new school for girls in Bristol. The Cable Academic and Vocational Education Center (CAVEC) Bristol campus is located at 30 Pleasant Street and began serving at-risk and special needs girls in September. The new girls' school is modeled after the CAVEC for boys on CJR's Litchfield campus and is currently accepting student referrals from public schools throughout the region. An official opening celebration will be held in 2018, and we are proud to be able to add this new dimension of service to CJR's continuum of care.

CJR's Wellness Center Program continued to expand during 2016–17, serving nearly 375 children, youth and families—approximately 23 percent more than the prior year. In May, CJR applied for a second \$50,000 grant from The Diebold Foundation, and these funds were awarded in July. The Diebold Foundation grant has allowed CJR to provide behavioral and mental health services for young people and families with no insurance or with high deductible insurance plans that would preclude their ability to afford treatment. The grant has also enabled CJR to provide wraparound services and crisis care that is so critical to those we serve.

In 2016–2017, approximately \$175,000 was raised in net proceeds from a variety of fundraising events to support programs and scholarships benefiting CJR students. These events included the 23rd Annual **CJR Invitational** Golf Benefit, the 16th **Annual Scholarship Dinner**, the 4th Annual **Cars for Kids** Automobile Show, and The Litchfield Aid of CJR's **Horses and Hats in the Hills** event. The success of these endeavors reflects exceptional leadership and support from members of the CJR Board of Directors, Advisory Council, The Litchfield Aid of CJR and numerous others who participate in CJR's events and fundraising activities throughout the year. The direct and indirect benefits of such support make a critical difference to the children, youth and families we serve and accrue myriad long-term benefits to our organization.

Private philanthropic support also enables us to weather challenging years, to meet emerging needs with innovative new programs, and to provide effective and compassionate care for some of Connecticut's most vulnerable children and families so they can achieve their full potential as contributing members of their communities.

CJR conducts
34
individual
programs within
12
distinct models
of service at
12
locations across
Connecticut.

Daniel W. Rezende
Executive Director

Declan Murphy
President

Programs and Services

Between July 1, 2016 and June 30, 2017, the Connecticut Junior Republic helped more than 2,000 boys, girls and families through a full continuum of care that included the following services:

Residential Programs

For Boys:

- Litchfield Residential Programs
- Winchester Group Home

For Girls:

- PARC Residential Program – Waterbury

Community-Based Programs

- Danbury
- East Hartford (services provided in the East Hartford Public Schools)
- Middletown/Meriden
- New Britain (two sites)
- New Haven
- Rockville/Manchester
- Torrington
- Waterbury

Behavioral Health and Wellness Programs

Based in the Michael P. Mortara Family Center on the Connecticut Junior Republic's Litchfield campus, CJR's Behavioral Health and Wellness Programs serve children, youth and families in eight locations across Connecticut:

- Danbury
- Litchfield
- Manchester
- Meriden
- New Britain
- New Haven
- Torrington
- Waterbury

Education Programs

The Connecticut Junior Republic's Cable Academic and Vocational Education Center provides regular, special, vocational and alternative education programs, as well as enhancement, transition and related services for boys in Litchfield and for girls in Bristol.

Partners in Providing Services

Collaborative relationships with a number of agencies are critical to CJR's ability to help at-risk, special needs and troubled boys and girls through a broad spectrum of care that meets the individual needs of each youngster and those of his or her family. During 2016–17, partners in providing care for boys, girls and families included:

- Connecticut Judicial Branch Court Support Services Division (JBCSSD)
- Connecticut Department of Children and Families (DCF)
- Connecticut Department of Social Services (DSS)
- Connecticut State Department of Education (SDE)
- Local Boards of Education, representing towns and school districts throughout Connecticut

CJR's residential and community-based programs are accredited by the Council on Accreditation (COA). Reaccreditation is required every four years by COA and attests that an organization is meeting the highest national standards and performing services that are needed by the community.

CJR's school for boys in Litchfield is accredited by the New England Association of Schools and Colleges (NEASC) and licensed by the Connecticut State Department of Education. It is anticipated that CJR's school for girls in Bristol will be eligible for state licensing and candidacy for accreditation by NEASC during the 2018–2019 School Year.

3
2
4
2

Children and
Families Served
In 2016–2017*

RESIDENTIAL PROGRAMS

96

LITCHFIELD RESIDENTIAL PROGRAMS

68

PROMOTING ADOLESCENT RESILIENCY AND CHANGE – WATERBURY

10

GROUP HOME – WINCHESTER

COMMUNITY-BASED PROGRAMS

166

DANBURY

50

EAST HARTFORD

116

MIDDLETOWN / MERIDEN

274

NEW BRITAIN

124

NEW HAVEN

46

ROCKVILLE / MANCHESTER

194

TORRINGTON

416

WATERBURY

WELLNESS CENTER PROGRAMS

374

EDUCATION PROGRAMS

189

CABLE ACADEMIC AND VOCATIONAL EDUCATION CENTER – LITCHFIELD

*2,123 young people and their families received services through CJR programs, with some youths enrolled in more than one program or attending programs more than once. The number served does not include individual family members who also benefited from services provided to children served by CJR programs.

Residential Programs

During the 2016–17 fiscal year, the Connecticut Junior Republic provided five distinct residential programs to serve boys and girls who required residential care on a long- or short-term basis. Whenever feasible, these programs seek to reunite young people with their families as soon as possible. Intensive home-based, family-focused services are generally provided during residential care and following discharge for all youth.

Litchfield Residential Programs

Boys' Intermediate Residential Program (BIRP)

Since November of 2010, CJR has operated the Boys' Intermediate Residential Program (BIRP) for young men on its Litchfield campus. Funded by the Judicial Branch Court Support Services Division (JBCSSD), the BIRP is designed to engage youth and their families through individual and family clinical services that focus on identifying and developing inherent strengths within the family unit to improve the relationships among all members. Based upon a model of service developed by Dr. Gayle Dakof and Dr. Howard Liddle of the University of Miami's Leonard M. Miller School of Medicine's Center for Treatment and Research, this program integrates Multidimensional Family Therapy (MDFT) into its framework of services for boys and their families. The inclusive, family-focused therapeutic model is used throughout the program's four-month residential component and continues for an additional four to five months within the youth's home environment following discharge from the residential program.

This continuum of care is designed to ensure a smooth transition back into home, school and community for each young man served. The BIRP fully utilizes the outstanding educational and recreational resources on CJR's Litchfield campus and all students attend school at the Cable Academic and Vocational Education Center.

The Junior Republic's BIRP is the first residential program in the United States to fully integrate an evidence-based, family-focused, in-home intervention for this at-risk population of young men. During 2016–17, the BIRP served 34 boys and their families.

Therapeutic Respite and Assessment Center (TRAC)

CJR's Therapeutic Respite and Assessment Center (TRAC) opened in November of 2012 and is based in CJR's Litchfield-Colgate Cottage. This program serves up to eight adolescent boys, ages 14 to 17, for one to three months,

depending on their needs. During 2016–17, the TRAC Program served 40 young men. Students attend school at CJR's Cable Academic and Vocational Education Center and benefit from all the resources on CJR's Litchfield campus. Residential services include individual and family therapy that is designed to enhance protective factors, increase affective bonds and de-escalate crisis situations.

The TRAC involves families in programming from the beginning of each boy's enrollment. Motivational interviewing skills are used to prepare participating youth and families for each young man's return home and to ensure continued participation in support services that are arranged prior to a boy's return to his community. Services in the community begin immediately upon discharge from the TRAC Program and may include an additional three to six months of intensive home-based, family-focused care, such as Multisystemic Therapy (MST), which CJR provides through its community-based locations in Danbury and Torrington.

Young people served
by CJR during 2016–17
ranged in age from

3 to 19
years of age.

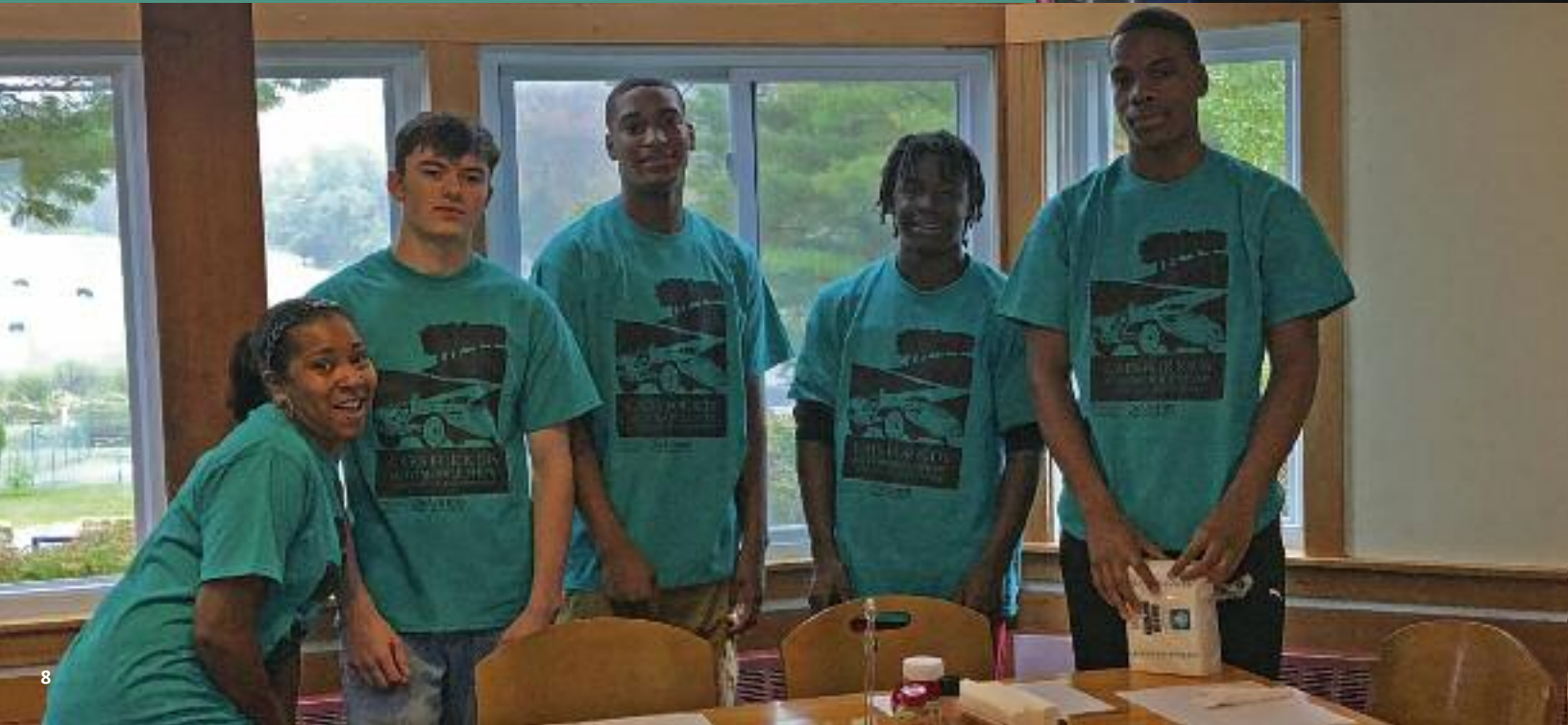


Residential services include individual and family therapy that is designed to enhance protective factors, increase affective bonds and de-escalate crisis situations.





CJR's continuum of care is designed to ensure a smooth transition back into home, school and community for each young person served.



Young people served by CJR
during 2016–17 were

37%

female,

63%

male.

Connecticut Junior Republic Residential Program (CJRRP)

In July of 2016, following a year of planning and collaboration with DCF, the Junior Republic opened a third residential program on its Litchfield campus. Located in the newly renovated Hartford Cottage, the Connecticut Junior Republic Residential Program (CJRRP) is modeled after the innovative Boys' Intermediate Residential Program (BIRP), and incorporates Multidimensional Family Therapy, an evidence-based, family-centered treatment, into its framework of services. The CJRRP accommodates up to eight young men, ages 15 to 18, who have been referred by DCF for four months of residential care and follows the same service model as the previously described BIRP. During its first year of operation, the program served 22 boys.

Winchester Group Home

The Winchester House—CJR's Winchester Therapeutic Group Home—serves boys ages 14 to 21, providing a physically, emotionally and psychologically safe environment for youth with complex mental health needs, all of whom are working toward more independent living. The staff at Winchester House is extensively trained to provide individual, group, family and milieu therapy for each boy. Based on individual educational and clinical needs, residents attend public and private schools. The boys are encouraged to participate in school activities and contribute to the community through volunteer work.

During the 2016–17 fiscal year, six boys were served through the Winchester House. Residents continued to build skills toward more independent living, and this year, one of the boys participated in the local summer youth employment program; three residents secured employment in the community; and one attended summer school. Residents experienced a variety of other activities in the community, including trips to Lake Compounce and Brownstone Exploratory Park, as well as participation in life skills groups.

For many Winchester House boys, such activities represent once-in-a-lifetime opportunities to participate in social and recreational events that they missed in their early childhood years. These experiences help the boys enjoy interests and activities and enable them to create new memories they will take with them when they transition to more independent living arrangements.

Promoting Adolescent Resiliency and Change (PARC) Residential Program – Waterbury

Located at CJR's Waterbury Program on Prospect Street, the PARC Residential Program accepts adolescent and teenage girls, ages 11 to 17, who are identified and referred through the Superior Court Juvenile Matters offices statewide. The program provides brief, transitional respite care, in a safe, homelike environment for girls in crisis. This respite period allows for a rapid and critical assessment of the child and her family to determine their needs, stabilization of any crisis situations and comprehensive aftercare planning.

The goal of the PARC Program is to successfully divert adolescent girls from detention and long-term residential placements. A combination of relational and trauma-based intervention is used to assess, identify and develop individualized service plans to meet the diverse needs of referred girls and families. Following completion of the program, all girls are reunited with their families and referred to an intensive in-home family therapy program or a community-based support system. This ensures that the goals developed while a girl is in residence at the PARC Program will be continued within her natural environment. During 2016–17, 68 girls were served by CJR's PARC Program.

Community Programs

The Connecticut Junior Republic's community-based programs provide a broad array of services for children, youth and families in their home environment. Services include a variety of prevention and early intervention programs, substance abuse treatment, and intensive home-based therapy as an alternative to residential treatment, and aftercare for young people returning home after a residential placement. A primary focus of CJR's community programs is the provision of strength-based, "wraparound" services to meet the needs of the entire family. Family preservation is always a priority and the Connecticut Junior Republic's community-based programs support this goal by addressing emotional and behavioral challenges in a child's natural environment—including home, public school and town of residence.

During 2016–17, nearly 1,400 boys and girls and their families benefited from services provided through the Junior Republic's community-based programs in Danbury, East Hartford, Manchester, Meriden, New Britain (two sites), New Haven, Torrington and Waterbury. These programs served at-risk children as young as 10 years of age and also provided an important resource in the continuum of care for youth returning to their homes after treatment in a residential setting. All programs are closely monitored for outcomes and quality by CJR's Performance and Quality Improvement Department and by the funding agencies (JBCSSD, DCF and DSS) referring young people to the Junior Republic for services. An increasing number of CJR's community-based programs utilize research or evidence-based treatment models to ensure the effectiveness of services.

CJR operates Child, Youth and Family Support Centers at seven of its community-based program locations. Funded by JBCSSD, the Child, Youth and Family Support Center (CYFSC) model was introduced by the Courts to provide services to juveniles with delinquency charges and status offenses, such as running away, truancy, breaking school rules and otherwise acting out.

The CYFSC model incorporates research and evidence-based programs and services. Adherence to the fidelity of the program model and service delivery by highly qualified and trained staff are critical to achieving positive outcomes.

CJR's Child, Youth and Family Support Centers provide a broad scope of targeted services for status offenders and delinquent children and youth, ranging from assessment and referral recommendations, to more intensive support, including multi-modal, center-based treatment. Services provided by each CYFSC include crisis intervention, clinical assessment, family mediation, individual therapy, case management, educational advocacy, substance abuse treatment, support groups for parents, gender-specific, psycho-educational and skills-based groups, trauma-informed groups, cognitive behavioral interventions, anger management groups, as well as life skills and job readiness training, and aftercare following discharge from the program.

Average length of services is four months; however, the program is designed to meet the needs of individual families and involvement with the CYFSC may be shorter or longer, depending upon identified needs. Combined, CJR's seven CYFSC Programs served nearly 850 children, youth and families in 2016–17.

29%

of the young people and families served in 2016–17 were helped by more than one CJR Program.



CJR's community-based programs served at-risk children as young as 10 years of age and also provided an important resource in the continuum of care for youth returning to their homes after treatment in a residential setting.





100%

of youth served by CJR's Danbury MST Program reported improved family relations and networks of support at time of discharge.

The Adolescent Community Reinforcement Approach/Assertive Continuing Care (A-CRA/ACC) is an evidence-based outpatient substance abuse treatment program funded through a partnership between DCF and JBCSSD. This program model provides 90 days of clinic-based treatment (A-CRA), followed by 90 days of community-based recovery support (ACC). Boys and girls, ages 12 to 17, are served, although 18-year-olds may be accepted for treatment on a case-by-case basis.

A-CRA's approach is comprehensive and caters to the needs and preferences of both adolescents and caregivers. One of the program's main goals is to replace the adolescent's substance-abuse related behaviors with constructive, prosocial activities that can be developed and strengthened on a long-term basis.

A-CRA focuses on helping youth develop the problem-solving skills necessary to cope with day-to-day stressors. Improved communication skills and active participation in prosocial activities are also critical to recovery, and are used to help participating youth enhance life satisfaction and eliminate alcohol and substance use.

ACC emphasizes rapport building, positive reinforcement, and home and community reintegration. Program participants are connected with communities of recovery; additional support includes referrals to other treatment resources. Referrals are open to community providers, including the courts, schools and parents; self-referrals are also accepted.

Family involvement is emphasized and encouraged at all of CJR's community-based program locations. Each site holds annual Thanksgiving, holiday and multi-cultural events that

include the families of enrolled boys and girls. Each occasion is unique and utilizes staff, community and site resources to create warm, festive and inclusive celebrations for participating young people.

On June 1, 2017, all of CJR's community programs collaborated to plan and celebrate the 16th *Annual Scholarship Dinner*. This event raised nearly \$40,000 in net proceeds—approximately double the previous record of \$20,000 raised in 2016—to provide scholarships for CJR boys and girls. Critical leadership was provided by a generous Honorary Committee and a dedicated Staff Committee, and 360 sponsors, CJR staff and students and their families attended the event, which was held at La Bella Vista in Waterbury. An unprecedented number of scholarships were presented and 24 deserving students, representing many of CJR's community program locations, received funding awards. The majority of recipients have overcome tremendous challenges in their lives and the scholarships made possible by this event provided important support to assist them in achieving their educational goals.

Danbury

The Connecticut Junior Republic has had a presence in the Danbury community since 2004, and the services provided in this location, as well as the number of youth and families served, have increased significantly since that time. Nearly 170 boys, girls and families were served through CJR's Danbury-based Multisystemic Therapy (MST) and Child, Youth and Family Support Center (CYFSC) Programs during 2016–17. CJR's Region Five A-CRA/ACC Program, serving Danbury, Torrington and Waterbury, also provided substance abuse assessment and treatment services for young people from the area.

Funded by the Judicial Branch Court Support Services Division, MST delivers treatment in the youth's natural environment (home, school and community) and is designed to reduce criminal and anti-social behaviors while empowering the family to develop and use proactive parenting skills. All family members living in the home and anyone within the youth's sphere of influence are encouraged to participate.

For a treatment period of three to five months, MST therapists are available to referred families 24 hours a day, seven days a week. Therapists visit the family home three to five times a week and have ongoing communication with the youth's school. During 2016–17, CJR provided MST for nearly 40 young people and families through its Danbury location.

CJR's previously described CYFSC in Danbury served nearly 130 boys and girls, ages 11 to 17, who were referred by the Danbury Juvenile Court or area school systems, and by parents through Family With Service Needs (FWSN) petitions.

East Hartford

CJR's Teen Outreach Program (TOP) has served East Hartford middle and high school students, ages 12 to 17, since 2009, and is funded by the Department of Social Services. This program consists of three interrelated components: supervised community service; group discussions; and activities related to key social and developmental tasks of adolescence. In each program component, youth work in small groups with a facilitator. Values, human growth and development, relationships, and dealing with family stress and issues relating to the social and emotional transition from adolescence to adulthood are discussed. In these sessions, participating boys and girls develop communication and decision-making skills. Service learning projects are planned with input from students and are then implemented within their home environments. These projects combine education and community service and empower young people to be successful. The Teen Outreach Program is based at CJR's 63 East Center Street offices in Manchester but actual program services are provided in the East Hartford Schools. During 2016–17, 50 boys and girls participated in CJR's Teen Outreach Program in East Hartford.

Middletown/Meriden

CJR began providing services for children and families at its Middletown/Meriden location in 2012. Current programs provided at its One Colony Street location in Meriden include a Child, Youth and Family Support Center (CYFSC), which opened in 2014. The CYFSC is a multi-service "one-stop" program, as previously described, for boys and girls, ages 11 to 17, who reside in the Middletown/Meriden region. During the 2016–17 year, the Middletown/Meriden CYFSC served 100 boys, girls and families.

During 2016–17, CJR conducted the Teen Outreach Program (TOP) at Lincoln and Washington Middle Schools in Meriden. The Meriden TOP is similar to the model described for East Hartford students and the program served 16 adolescents during 2016–17.

New Britain

The Connecticut Junior Republic has had a presence in the New Britain community since 2010 and currently provides three programs serving the region's children, youth and families. CJR's New Britain Child, Youth and Family Support Center (CYFSC) opened in September of 2014 and is located at 145 South Whiting Street.

During 2016–17, the CYFSC conducted exceptionally successful therapeutic groups and a summer enrichment program for young people. The summer experience included community service and truancy prevention education, as well as college tours and social activities. The New Britain CYFSC served nearly 170 boys, girls and families during 2016–17.

On a scale of 1 to 7, with 7 being the highest score, participants in CJR's New Britain Child, Youth and Family Support Center measured the strength and quality of their relationships with staff with an average score of

6.4

CJR's New Britain site at 29 Russell Street provides additional programs for young people. In 2016–17, CJR's Fostering Responsibility, Education and Employment (FREE) Program in New Britain provided re-entry support for adolescents, ages 15 to 19, who have been committed to the Department of Children and Families as delinquent, and are returning to their communities from out-of-home placements, including public and private congregate care treatment settings, the Connecticut Juvenile Training School and youth correctional settings. Services for FREE participants begin while a young person is in congregate care and continue based on individual needs. Daily programming focuses on an array of services to support participating adolescents' growth in all areas of functioning, including the development of life skills and a sense of well-being, as well as social, education, and vocational and employment experiences. Services accommodate a range of ages and emphasize career development and independent living. CJR served nearly 50 students through the New Britain FREE Program in 2016–17.

Jointly funded by DCF and JBCSSD, the previously described Adolescent Community Reinforcement Approach/Assertive Continuing Care (A-CRA/ACC) substance abuse treatment program is also based at CJR's 29 Russell Street location in New Britain and served nearly 60 young people in 2016–17.



CJR's community-based programs focus on an array of services to support participating adolescents' growth in all areas of functioning, including the development of life, social and work skills, and a sense of well-being.





New Haven

The Connecticut Junior Republic has been providing services in New Haven since 2012. In 2014, the organization significantly expanded the office space at its 414 Chapel Street location to accommodate a new Child, Youth and Family Support Center (CYFSC). The New Haven CYFSC helped nearly 125 children, youth and families through services described earlier for this program model during 2016–17. This past year, CJR's New Haven Program saw a significant increase in the number of students receiving scholarships to attend college and technical school at the Annual Scholarship Dinner in June.

Rockville/Manchester

The Junior Republic has had a presence in the Rockville/Manchester area since 2014. Located at 63 East Center Street in Manchester, CJR's Child, Youth and Family Support Center served nearly 50 young people and families during 2016–17. This CYFSC provides the same services described for CJR's other Child, Youth and Family Support Centers and has established excellent links with local organizations while participating in many collaborative community service projects. Over the past year, the Rockville/Manchester CYFSC continued to heighten its presence in the community through a variety of outreach activities.

Torrington

The Connecticut Junior Republic opened its Torrington office in 2009 to provide a variety of services for boys, girls and families throughout northwestern Connecticut. Located at 168 South Main Street, CJR's Torrington Program provided Child, Youth and Family Support Center (CYFSC) services, Multisystemic Therapy (MST), Teen Pregnancy Prevention (TPP) and A-CRA/ACC substance abuse treatment programs during 2016–17.

The Torrington-based Multisystemic Therapy (MST) program provides intensive, home-based services to help parents improve their parenting skills and to help ensure that young people and their parents learn to function in healthier ways. In 2016–17, the Torrington MST program served nearly 40 children and families with in-home services that help break the cycle of criminal behavior by keeping teens at home, in school and out of trouble.

CJR's Torrington Child, Youth and Family Support Center provided services previously described for the CYFSC program model over the past year. The Torrington CYFSC had particular success with some of its program components, including therapeutic groups, a summer enrichment program and community opportunities to help participating boys and girls build job-readiness and vocational skills. During 2016–17, the Torrington CYFSC served more than 100 children and families.

Utilizing a model similar to CJR's Teen Outreach Program (TOP) in East Hartford, the Junior Republic's Torrington TOP served more than 50 boys and girls, ages 12 to 17, in 2016–17.

96%
of youth served by CJR's
Torrington MST Program
completed treatment
successfully and were able
to sustain changes made
in treatment through
discharge.

Young people benefited from an array of academic, vocational, life skills, community service and recreational programming. Like CJR's other teen pregnancy prevention programs, the TOP is designed to help students avoid risky behavior by providing opportunities for vocational education, career exploration and community service, and by teaching boys and girls how to make responsible choices. Funding provided by The Litchfield Aid of CJR enabled TOP students to enjoy a work-based learning summer program in culinary arts on CJR's Litchfield Campus as well as other educational after school activities.

At the end of fiscal year 2017, the Department of Social Services consolidated many of its TOP operations based on demographics and statistical analysis of teen pregnancy rates. The Torrington TOP was eliminated because the teen pregnancy rates in Torrington were not as high as those in some other cities.

Waterbury

Established in 1989 as one program serving approximately 60 boys and girls, the Connecticut Junior Republic's Waterbury Program on Prospect Street is its largest community-based location and helped nearly 420 boys, girls and families through a variety of services in 2016–17, as well as nearly 70 girls through the previously described PARC (Promoting Adolescent Resiliency and Change) Program.

86%*

of young people served by CJR's Waterbury FREE Program gained employment prior to discharge.

*Based on 80% of young people who were discharged successfully.

In May of 2017, after leasing its 80 Prospect Street location for nearly 20 years, the Connecticut Junior Republic completed the purchase of this property, which is also known as Waterbury's former YWCA Building. Located near the Town Green and of adequate size to accommodate a growing array of programs and services, CJR's Waterbury campus includes a main building and an adjacent, renovated carriage house. These facilities offer a combined 27,000 square feet of space and include many features, such as a gymnasium, commercial kitchen, video lab and garden, which are ideal program resources for children and youth. The purchase of the 80 Prospect Street property reaffirms the Junior Republic's commitment to serving young people and families residing in the Greater Waterbury and Naugatuck Valley regions.

During 2016–17, CJR programs provided in this location ranged from prevention and early intervention services for at-risk youth to intensive in-home treatment for boys, girls and families. Funded by the Connecticut Department of Social Services, CJR's Success Always Follows Education/Teen Pregnancy Prevention (SAFE/TPP) Program served more than 85 middle and high school boys and girls by providing career-focused education and tutoring programs that offer alternatives to teen parenthood. The SAFE Program stresses abstinence, responsible behavior, career planning and vocational training. The program also includes family life education, after-school programming and a work-based learning summer experience. The 2016–17 SAFE summer program was supported by grants from the American Savings Foundation and the Frederick W. Marzahl Memorial Fund.

Funded by DCF, the Waterbury A-CRA/ACC Program is an evidence-based outpatient substance abuse treatment program providing 90 days of clinical-based recovery (A-CRA)

followed by 90 days of community-based recovery (ACC). Serving young people ages 12 to 17, the A-CRA/ACC model provides office and home-based services that focus on the unique needs of the youth and families treated, as described in previous sections. Up to 72 youth and families are served annually by CJR's A-CRA/ACC Program in Waterbury.

Multidimensional Family Therapy (MDFT) was utilized to provide intensive home-based therapeutic substance abuse treatment for young people residing in the Danbury, Torrington and Waterbury court jurisdictions. The Waterbury-based MDFT Program served nearly 40 boys and girls in 2016–17. This program provides substance abuse treatment for young people who are identified as possibly requiring residential treatment. All services are designed to eliminate both substance abuse and anti-social patterns of behavior among the youths served and their families. Services are offered for a 12-month period and although each phase of treatment has specific parameters, young people may move between phases as their specific life situation presents changes and challenges. Unique to this model is an HIV prevention curriculum.

In July of 2017, CJR's MDFT Program was one of four Connecticut teams selected to pilot the federally funded ASSERT (Access, Screening and Engagement, Recovery Support and Treatment) Treatment Model (ATM). Blending three evidence-based models, ATM works with youth who are using, or may be using, opioid drugs and provides comprehensive services to address use and promote overall recovery. The ATM module that CJR is integrating into its MDFT team includes a continuum of services for young people and their families, including Multidimensional Family Therapy, access to Medication Assisted Treatment (MAT), if needed, and Recovery Management Check-ups and Support (RMCS) following the completion of MDFT services.

CJR's Waterbury Child, Youth and Family Support Center (CYFSC) serves boys and girls, ages 11 to 17, and their families, who reside in the Greater Waterbury region. During 2016–17, CJR's Waterbury CYFSC helped nearly 170 children and families through an array of services, including evidence-based group therapy, case management, educational advocacy, vocational education and summer programs.

During 2016–17, the Connecticut Junior Republic's Waterbury FREE Program (as described previously in the New Britain section) served nearly 60 boys and girls between the ages of 12 and 17 from the Danbury, Torrington and Waterbury areas.

Popular events held at CJR's Prospect Street Waterbury Program included the annual Halloween party for CJR youth and DCF foster children, and the annual Holiday Party, a much-anticipated occasion for CJR boys and girls. Thanks to the generosity of CJR Board members, and other special friends and supporters, the 2016 event was a great success. Approximately 200 children and their families attended this festive, multi-cultural, year-end celebration.

Behavioral Health and Wellness Center Programs

Licensed by the Department of Children and Families, the Connecticut Junior Republic's Behavioral Health and Wellness Center Programs are based in the Michael P. Mortara Family Center on CJR's Litchfield Campus. Wellness Center services are also available at most of the organization's community program locations.

The Wellness Center is staffed by skilled clinicians and resources include psychiatrists, marriage and family therapists, licensed clinical social workers and licensed professional counselors who specialize in helping youth and families address an array of concerns, including substance abuse issues; behavioral, conduct, family conflict and mediation issues; school-related issues; parenting issues; and trauma-related issues. The CJR Wellness Center staff is trained to work with particularly challenging at-risk and special needs children and youth and their families. Referrals to any of CJR's Wellness Center sites may be made directly by the individuals seeking services; through another CJR program; or through other organizations in the community.

During the 2016–17 fiscal year, the Wellness Center continued to grow steadily and served 374 children, youth and families from 54 cities and towns across Connecticut. Through focused outreach to schools, pediatricians' offices, Head Start programs and other entities, the Wellness Center broadened its contacts in each service area.

Young people served ranged from 2 to 18 years of age, and it is anticipated that in the future, youth involved with the Wellness Center will reach transitional age (19+ years of age), and that the parents and guardians of the youth served may also receive treatment, consistent with the Wellness Center's mission to help children, youth and families.



Over the past year, the Wellness Center further developed its capacity for utilizing evidence-based practices through the continued certification of clinicians in two evidence based models: Trauma Focused Cognitive Behavioral Therapy (TF-CBT) and Modular Approach to Therapy for Children with Anxiety, Depression, Trauma or Conduct Problems (MATCH-ADTC). As a result of continued training and certifications, more than half of all Wellness Center clinicians are working in these models. Additional clinicians specialize in art and play therapy, and a new play therapy room was recently developed at CJR's Torrington site, providing staff with some new creative ways to work with children.

Thanks to a generous \$50,000 grant from The Diebold Foundation, the Wellness Center has also been able to provide services that are outside the realm of traditional outpatient care, such as treating children and families in their homes and communities; providing crisis management; and conducting initial triage sessions to determine the immediate needs of clients and their families prior to beginning clinical work. The Diebold Foundation grant has also enabled CJR to assist families lacking insurance as well as those with high deductible health care plans that would otherwise make services unaffordable. The grant is the second CJR has received from The Diebold Foundation, and is supporting the Wellness Center's goal to break down barriers to service and to provide care for all in need of assistance, regardless of financial circumstance or ability to pay.

CJR's Wellness Center served
374 children and youth—

23%

more than during the
previous year.

Education

Accredited by the New England Association of Schools and Colleges, the Connecticut Junior Republic's Cable Academic and Vocational Education Center is located on its Litchfield campus and approved by the Connecticut State Department of Education as a non-public school and special education program.

Boys served by CJR's Cable Academic and Vocational Education Center are referred by public schools throughout Connecticut. Regular, special, vocational and alternative education programs, as well as enhancement, transition and related services, are provided.

Many students referred to the education programs at the Junior Republic have a history of challenging behavior in the public education setting and may also demonstrate significant deficiencies in their academic and affective abilities. Most, but not all, CJR students require special education services and are diagnosed with specific learning disabilities, emotional disabilities, autism and attention deficit hyperactivity disorder.

At CJR, inappropriate behaviors are addressed and students are taught how to conduct themselves in the educational setting as they become more proficient in their grade levels. To provide students with an effective milieu of educational services in the least restrictive environment, and to ensure the development of requisite skills for school success, students are assigned to academic classes based on their skill levels and abilities. Remedial instruction and inclusion services are provided for every student whose Individualized Education Plan (IEP) requires such assistance and/or if the education staff determines such assistance is warranted. Students transition to and from different classes and work with several teachers on a daily basis.

Daily classes for all students include English language arts, mathematics, science (with a laboratory component) and social studies. At CJR, technology skills are introduced, applied and reinforced in the academic setting by integrating computer instruction with the academic curricula. Students may enroll in physical education and wellness classes and have the opportunity to participate in enhancement classes, including music and art.

A special education teacher collaborates with each regular academic and vocational teacher to ensure implementation of the necessary modifications and accommodations identified in each student's IEP. Transition services are developed and coordinated through an interdisciplinary team. This team makes recommendations to each student's Planning and Placement Team (PPT)

with regard to appropriate plans and courses of action that will assist each youth in developing and utilizing skills that foster independence and self-reliance.

Parental support, discussion groups and advocacy are always available and provided by CJR on an as-needed or requested basis. Related services are provided by a doctoral level school psychologist, a master's level school counselor, a licensed clinical social worker, a speech therapist and other professionals, as required by each student's IEP.

At CJR, it is acknowledged that each student learns at his own pace. All students possess different levels of previous knowledge and read, write and are competent in mathematics at various skills levels. To accommodate these differences, modes of instruction and methods of assessment are different for each individual, as deemed appropriate by the student's Individualized Education Plan. The ability of instructors to provide differentiated instruction and apply Multiple Intelligence Theory to their lesson plans is an integral

The Cable Academic
and Vocational
Education Center had a

90%

average daily
attendance rate.



At CJR, technology skills are introduced, applied and reinforced in the academic setting by integrating computer instruction across the curricula in all classes.





Students develop and maintain an experiential learning portfolio, which integrates skills in the given trade with reading, writing, mathematics and independent living.



component of the education program at CJR and critical to ensuring the success of students enrolled in the Cable Academic and Vocational Education Center.

Vocational courses combine theory and practical application. These classes help students discover the value of their academic studies while fostering work maturity, independent and critical thinking, and marketable skills.

Boys develop a theoretical base for course content and apply that knowledge in practical ways in and out of the classroom setting. Students also develop and maintain an experiential learning portfolio, which integrates skills in the given trade with reading, writing, mathematics and independent living.

The portfolio serves as a collection of each student's accomplishments, and may be used as a tool for instruction and assessment. Students may also opt to enroll in applied learning courses that integrate and synthesize academic and vocational skill development.

At the time of admission to CJR, students may enroll in a vocational course of their choosing. These classes offer students a variety of learning experiences appropriate to their capabilities and interests. The following classes are offered:

- Agriculture – Animal Science
- Agriculture – Plant Science, Horticulture and Landscaping
- Building Design and Drafting
- Creative and Fine Arts
- Culinary Arts
- Graphic Arts
- Power Mechanics
- Wood Technology

All students at the Connecticut Junior Republic have the opportunity to participate in an independent living synthesized curriculum. The independent living curriculum is a synthesized guide addressing academic, vocational and life skills based on the six primary principles outlined by the Ansell-Casey Life Skills Assessment for Independent Living. Students become proficient in career planning and communication; daily living; housing and money management; personal self-care; social relationships; and work-readiness skills. By engaging in various interdisciplinary thematic modules, students demonstrate an ability to contribute to society by living independently and developing and strengthening their academic and vocational skills.

Transition services are a critical part of the CJR education program and assist students in identifying goals for post-secondary education and employment. They also help students develop the requisite skills to accomplish those goals. CJR staff guide students in directions that will help them realize their goals while preparing for the challenges they will face after graduation. As a part of transition services, students are evaluated and assessed in order to determine their ability and skill development.

During 2016–17, the Cable Academic and Vocational Education Center continued to operate at capacity with a growing number of referrals. A total of 189 students between the ages of 10 and 20 were enrolled and represented 64 Connecticut towns and school districts. Enrollment was characterized by a diverse student population in terms of abilities and disabilities, including those with emotional disabilities; specific learning disabilities; intellectual disabilities; autism; multiple disabilities; ADHD; and other health impairments.

A total of 17 students earned high school diplomas and seven students earned 8th grade diplomas at graduation ceremonies in January, June and August. One student earned his high school diploma posthumously, and this was presented to his mother at the January graduation ceremony.

To ensure integration between CJR's day and residential education students, CAVEC implemented a "School within a School" model during the 2016–17 School Year. This model has allowed CJR to accommodate the educational needs of each distinct population, while simultaneously maintaining a single, cohesive school culture.

As a result of the Cable Academic and Vocational Education Center's growing population of students with a primary disability of autism spectrum disorder, the integration of Applied Behavioral Analysis (ABA) principles and strategies across all educational services is increasingly important. Thanks to the sustained generous support of The Bachmann Family Charitable Fund, the Cable Academic and Vocational Education Center was able to provide highly individualized services for students on the autism spectrum during 2016–17. Grant funds enabled CJR to engage the services of a Board Certified Behavioral Analyst (BCBA) from the Institute of Professional Practice to work with staff and students, as

17|7

17 students earned high school diplomas and 7 students earned 8th grade diplomas during 2016–17.

needed. CJR students and staff celebrated Autism Awareness Month in April. This event featured school-wide participation and projects that highlighted the gifts, skills, abilities and contributions of students with autism. A work-based learning program was initiated for a small number of students who held jobs in the community with support from members of the school staff.

CAVEC also participated in the High School Partnership Program with Northwest Connecticut Community Technical College during 2016–17, enabling students to earn high school and college credit concurrently. Approximately 30 percent of the student population participated in testing mandated by the Department of Education. Tests included the CMT and CAPT Science, Smarter Balanced Assessments and SATs.

During 2016–17, CJR collaborated with the Capitol Region Education Council (CREC) to implement the Advanced Alternative Route to Certification (AARC) on campus and designed an opportunity for eligible and interested staff to receive full reimbursement for certification—resulting in better staff retention.

Other noteworthy highlights of the 2016–17 year included a daily average attendance rate of approximately 90 percent and 35 percent student participation in CJR's Cooperative Work Education programs. Enhanced extra-curricular activities included after-school, weekend and summer programs—at no cost to the referring school districts—and an enhanced Student Work Study and Transition Learning experience on campus and at five off-campus locations and area businesses.

The CJR School also provided educational oversight for the PARC Residential Program for girls, previously described. Educational services were provided for nearly 70 enrolled young women from communities throughout Connecticut. The CJR School supervised the development of daily lesson plans and Student Success Plans, as well as educational recordkeeping, data reporting and professional development for the PARC Program.

After more than two years of intensive planning and preparation, much of which occurred during the 2016–17 fiscal year, the Connecticut Junior Republic opened the Cable Academic and Vocational Education Center in Bristol for girls, ages 9 to 21. Modeled significantly on CJR's school for boys in Litchfield and based in the former St. Anthony's Catholic School, located at 30 Pleasant Street in Bristol, the new CAVEC girls' school began serving students in September of 2017. It is anticipated that up to 12 girls will be enrolled in CJR's Bristol school by the end of the 2017–18 School Year, with further growth possible in the future.



The Cable Academic and Vocational Education Center continued to operate at capacity with a growing number of referrals.





Performance and Quality Improvement

The Performance and Quality Improvement (PQI) Department strives to promote a culture at the Connecticut Junior Republic that values self-reflection as well as program and agency assessment. By supporting CJR's long-range and program-specific short-term plans, advancing the prudent use of resources, and ensuring effective and efficient service delivery, the PQI Department facilitates a transparent and reciprocal process of data-driven decision making. To accomplish these objectives, the PQI Department oversees the timely and accurate collection of program-specific and agency-wide data for aggregation and analysis to identify trends and adjust programming as necessary; monitors progress and continued growth through outcome measurement; and creates reports for stakeholders that provide information and offer the opportunity for feedback and input into CJR initiatives.

In addition to data collection and analysis, CJR's PQI Department is also responsible for the management of required and desired accreditations, licensures and affiliations. Fidelity to the standards of practice and regulations associated with the accrediting and licensing entities is also monitored by PQI to ensure CJR's continued ability to achieve important benchmarks and a best practice standard. Ultimately, the PQI Department works with the agency as a whole to help measure, maintain and improve the quality of the care and impact CJR programs have on the children, families and communities served.

In fiscal year 2016–2017, the PQI Department concentrated its resources on collaborating with CJR programs to establish and reinforce best practice standards around use of its Electronic Case Record (ECR). This initiative required a formalized plan and workflow process to coordinate and integrate federal, state and licensing regulations with CJR policies and procedures within the ECR. To support this plan, the PQI Department hired a new staff member to assist with compliance and policy development. Extensive training and maintenance protocols were established, and as a result, all CJR programs have successfully incorporated the ECR into their practice.

As a result of this successful implementation, all programs now have the ability to access real-time data reports directly from clinical sessions, allowing data analysis to become an integral part of the treatment process. Data-driven assessments influence and help to shape clinical decisions, program development, and agency performance and planning throughout all aspects of CJR.

Financial Report

The Connecticut Junior Republic (CJR) consists of four not-for-profit corporations. Mary Buel Memorial, Inc., is the holding company that controls the activities of the three related entities. Connecticut Junior Republic Association, Inc., is the main operating entity, providing all programs and services. CJR Fund, Inc., manages all of the Connecticut Junior Republic's endowment assets for the exclusive benefit of the CJR Association. Buel Real Estate, Inc., holds title to and

manages the real estate holdings for the exclusive benefit of the CJR Association.

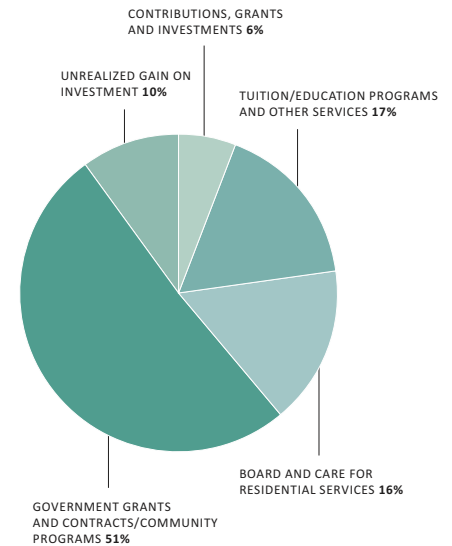
Combined activities for the fiscal year ended June 30, 2017, reflected an increase in net assets of \$2,953,429, primarily the result of a 14% increase (unrealized) in endowment fund assets due to a very strong investment market and to \$767,157 received in bequests during this period. In addition, organizational fixed assets increased by \$1,894,464 net of depreciation, due to the acquisition of CJR's community program site located in Waterbury for \$1.65 million and a \$500,000 Office of Policy and Management nonprofit bonding grant for the replacement and

MARY BUEL MEMORIAL, INCORPORATED AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
 JUNE 30, 2017 WITH SUMMARIZED TOTALS FOR JUNE 30, 2016

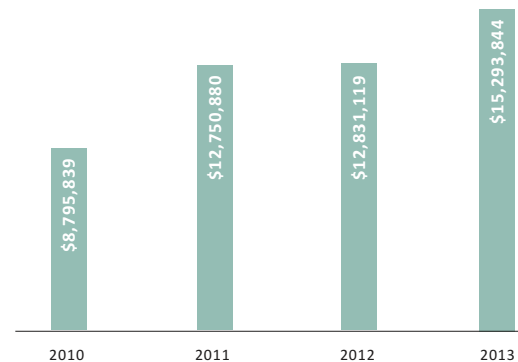
	Combined Totals	
	2017	2016
ASSETS:		
Cash	\$ 2,818,119	\$ 2,555,956
Tuition and other accounts receivable, net	685,753	490,069
Inventory	48,199	47,363
Prepaid expenses	45,719	50,782
Deposits	17,826	182,826
Investments	17,560,962	15,347,494
Land, buildings and equipment, net	7,363,101	5,468,637
Total Assets	\$28,539,679	\$24,143,127
LIABILITIES:		
Accounts payable and accrued expenses	\$ 1,491,945	\$ 1,557,206
Notes Payable	1,859,907	338,858
Deferred revenue	125,851	127,159
Annuity payable	68,612	79,969
Total Liabilities	3,546,315	2,103,192
NET ASSETS:		
Unrestricted	24,584,395	21,599,372
Temporarily restricted for:		
Scholarship funds	194,664	168,326
Program expenditures	69,030	120,230
Capital expenditures	69,354	93,020
Litchfield Aid – programs	75,921	58,987
Total Temporarily Restricted	408,969	440,563
Permanently restricted	-	-
Total Net Assets	24,993,364	22,039,935
Total Liabilities and Net Assets	\$28,539,679	\$24,143,127

FINANCIAL SUMMARY

INCOME



ANNUAL PROGRAM REVENUE



improvement of the heating, cooling and ventilation systems for the entire Waterbury community program site. In addition, after evaluating the options for use following the closure of CJR's East Hartford Group Home, it was determined that liquidation of the property would be the most cost effective solution, and it was sold during the year, resulting in a gain of \$119,200.

During the fiscal year ended June 30, 2017, the primary source of revenue (84%) was payment for program services, specifically the provision of care, treatment and education of youths referred principally by the Connecticut Judicial Branch

Court Support Services Division, the Connecticut Department of Children and Families, the Connecticut Department of Social Services and by local Boards of Education. Continuing Connecticut State budget issues resulted in an overall decrease in program funding revenue of 9.5%, but these reductions were offset by reduced program expenditures. Educational tuition and third-party billing revenues remained stable year over year.

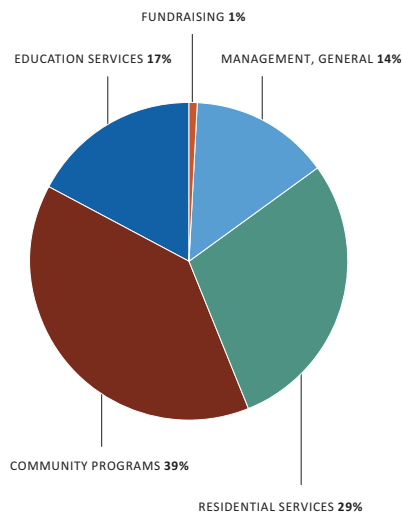
Expenses for the fiscal year ended June 30, 2017, totaled \$19,237,993. Expenses related to CJR's programs and services accounted for 85% of the total expenditures.

MARY BUEL MEMORIAL, INCORPORATED AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2017 WITH SUMMARIZED TOTALS FOR THE YEAR ENDED JUNE 30, 2016

EXPENSES



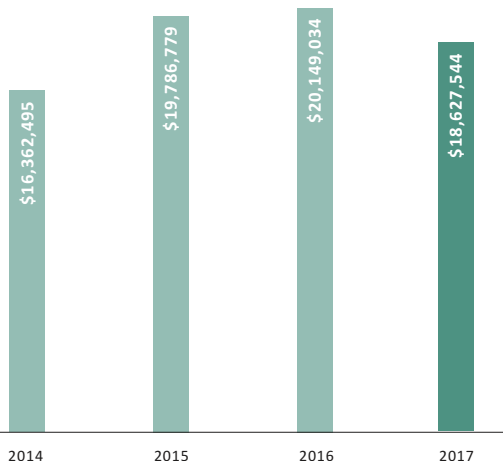
REVENUES, GAINS AND RECLASSIFICATIONS:

	2017	2016
Contributions	\$ 353,362	\$ 293,657
Legacies and bequests	767,157	41,456
Indirect public support	81,748	34,344
Board and care – Litchfield and group home	3,461,423	4,031,071
Tuition – education program	3,614,469	3,784,190
Government grants and contracts	10,774,035	11,698,922
Third party and direct billing	583,373	549,528
Other program income	6,835	20,898
Facility use fees	47,795	47,385
Special events	143,855	154,214
Other income	20,414	15,440
Investment income	7,023	10,264
Gain (losses) on sale of assets	119,200	1,600
Realized and unrealized gains (losses) on investments, net	2,210,733	(990,214)
Total Revenues, Gains and Reclassifications	22,191,422	19,692,755

EXPENSES AND LOSSES:

Program Services:

Residential programs	5,585,917	5,247,304
Education programs	2,982,335	3,137,475
Campus program	318,269	393,162
In-home programs	988,808	1,225,897
Community programs	6,110,110	7,664,943
Wellness program	347,080	274,932
Grants to others – scholarships	7,720	8,626
Total Program Services	16,340,239	17,952,339
Management and general	2,710,456	2,608,130
Fundraising	187,298	195,806
Total Expenses	19,237,993	20,756,275
CHANGES IN NET ASSETS – CONSOLIDATED	2,953,429	(1,063,520)
NET ASSETS AT BEGINNING OF YEAR	22,039,935	23,103,455
NET ASSETS AT END OF YEAR	\$24,993,364	\$22,039,935



Development Report

The Connecticut Junior Republic's Development Department plays an important role in heightening public awareness of the organization's programs and services, communicating with donors, special friends and diverse constituencies, and actively seeking contributions and grants to assist the organization in fulfilling its mission of service.

The Development Department conducts several annual events, including the **CJR Invitational** Golf Benefit in June and the **Cars for Kids** Automobile Show in October, and collaborates with CJR's other programs on a variety of additional fundraising activities. These include the **Annual Scholarship Dinner** and the wine tasting events that have been held in Danbury and Torrington in past years. The Development Department also works closely with The Litchfield Aid of CJR, a voluntary auxiliary organization established in 1911, which has raised funds for the sole benefit of the Connecticut Junior Republic through a variety of activities since that time.

Monies raised through these efforts provide vital support to the organization's annual operations; to specific programs and projects; scholarships for CJR students; capital and building projects; and the endowment, which is a source of critical ongoing operating funds. CJR is also the grateful beneficiary of numerous in-kind gifts, including hay, livestock, exercise equipment and farm equipment, and these contributions also provide important resources for programs and services.

During 2016–17, the Connecticut Junior Republic was the grateful beneficiary of contributions from nearly 1,000 friends and contributors from communities throughout the state and beyond. Highlights of the year included the following:

- A contribution of \$87,310 from The Litchfield Aid of CJR was used to provide after-school programs and a work-based learning summer program in culinary arts on CJR's Litchfield campus for students in the Torrington Teen Outreach Program; Wellness Center services for children and families; music education for students enrolled in CJR's Cable Academic and Vocational Education Center; and scholarships for CJR alumni and students. Since it was founded in 1911, The Litchfield Aid has contributed more than \$2.5 million to the Junior Republic through its annual fundraising activities and endowment.
- The 22nd Annual **CJR Invitational** Golf Benefit was held on June 19, and raised \$81,500 in net proceeds—making it one of the three most successful golf events held by the Junior Republic. These funds brought cumulative net proceeds raised through the **CJR Invitational** to well over \$1.4 million—a great tribute to CJR Board member and event Founding Chair Gregory Oneglia, who spearheaded the establishment of the **CJR Invitational** in 1996, to Robert



Phelan, a member of the CJR Board of Directors, who has served as Chair of this benefit for the past 12 years, and to Sponsors Chair, Jessica Travelstead.

- On June 1, approximately \$40,000 in net proceeds was raised through the 16th **Annual Scholarship Dinner**—doubling the record proceeds of \$20,000 from the previous year's event. These results were due to the efforts of active and generous Honorary and Staff Committees, which

recruited support and participation from the community and throughout the organization. A generous first time grant of \$7,500 from the Patricia S. Heyman Foundation provided critical fundraising momentum early on in the 2017 scholarship campaign. The Connecticut Community Foundation supported CJR's fundraising for scholarships with an outright grant of \$2,500 and a challenge grant of \$1,000, which generated additional gifts of \$1,300. The success of this event enabled the Junior Republic to present scholarships to a record 24 students who represented many of CJR's community program locations across Connecticut.

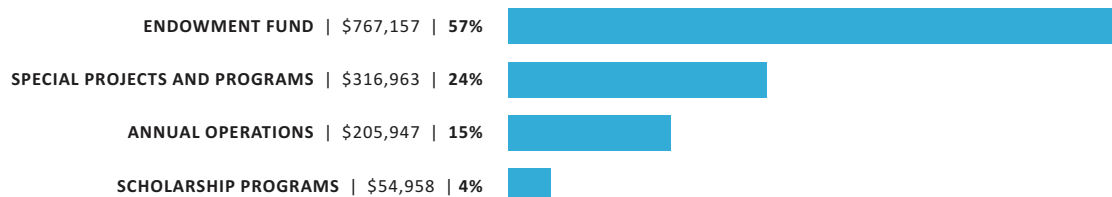
- Generous grants of \$26,700 from the American Savings Foundation and \$8,000 from the Frederick W. Marzahl Memorial Fund supported a work-based learning summer program for at-risk boys and girls enrolled in CJR's Success Always Follows Education (SAFE) Teen Pregnancy Prevention Program in Waterbury.
- A \$27,000 grant from the Sue B. Hart Foundation in memory of Owen S. Hart provided support for CJR's Vocational Agriculture Program and funded projects and equipment to enhance the educational capabilities of the animal and plant science classes for the ultimate benefit of CJR students.
- \$10,000 grants from The Bachmann Family Charitable Fund at the Union Savings Bank Foundation helped CJR provide educational and behavioral health services for students with autism and their families, and an after-school education program for CJR's Teen Outreach Program, respectively.

- The 4th Annual **Cars for Kids** Automobile Show was held on Sunday, October 16, 2016, and attracted nearly 350 exhibited cars, approximately 850 spectators and more than 120 volunteers, including CJR students and staff who worked at the event. The benefit drew more than 1,300 participants to CJR's Litchfield Campus for the day—a record for any event ever held in this location. The show raised nearly \$25,000 in net proceeds and was conducted with critical volunteer leadership from a dedicated Steering Committee, and from the Valley Collector Car Club and the Litchfield Hills Historical Automobile Club.
- Partial distributions of generous legacies from David S. Chapin and Lucy E. Holcombe, as well as a bequest from Donald W. Robinson, Jr., resulted in CJR receiving nearly \$770,000 in bequests and estate gifts during 2016–17. Mr. Robinson was a catalyst in the establishment of CJR's very successful **Cars for Kids** Automobile Show in 2013. These generous bequests from members of the Junior Republic's Buel Society, as well as other planned gifts received during 2016–17, provided critical unrestricted support to CJR's growing endowment.

Generous gifts, grants and legacies from individual, business and foundation friends enable the Junior Republic to provide care and services that address the needs of children and families in crisis; meet basic needs when other resources are not available; and provide the kinds of opportunities and experiences that can have a positive impact on the lives of children and families over many generations.

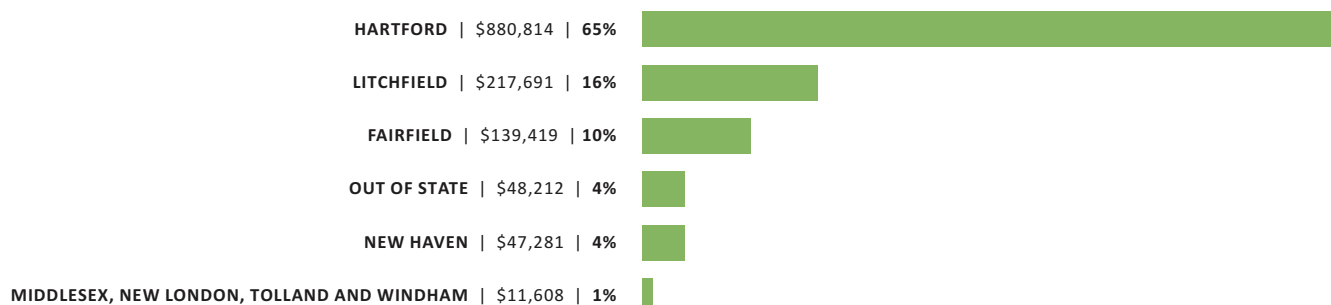
2016–17 ALLOCATION OF CONTRIBUTED SUPPORT

TOTAL | \$1,345,025 | 100%



2016–17 PRIVATE SUPPORT BY COUNTY

TOTAL | \$1,345,025 | 100%



In Appreciation

The Buel Society

Named in honor of CJR's founding benefactress, Miss Mary T. Buel, of Litchfield, The Buel Society recognizes those who have included the Junior Republic in their estate plans.

At the turn of the 20th century, Miss Buel left her land, farmhouse and funds to provide care and education for wayward and at-risk children. Over the years, others have included CJR in their wills, created charitable trusts, and made other planned gifts to benefit the Junior Republic and the boys, girls and families it serves. The vision and generosity of such special friends make a critical difference to the scope and quality of CJR's services for young people.

The Connecticut Junior Republic salutes the members of The Buel Society for their exceptional commitment to CJR's mission of service:

Anonymous (5)
Mr. Harold N. Bemis
Dr. and Mrs. * Harold D. Bornstein, Jr.
Mr. * and Mrs. Peter R. Cable
Mr. * and Mrs. * Otto W. Goepfert
Lucy E. Holcombe*
Mr. Lester A. Hoysradt
Ms. Eleanor Hubbard
Mrs. Robert W. Joyce*
Dorothea S. LaBelle
Mr. William R. MacDougall*
Mr. George L. Mayer
Miss Gladys V. Moore*
Miss Marjorie F. Moore*
Mr. and Mrs. David Mordavsky
Pastor Ellen Muller
Mr. * and Mrs. Donald W. Robinson
Mr. Magill Shipman*
Mr. and Mrs. Theodore G. Slaiby
Ted and Martha Somes
Ms. Lisl C. Standen*
Mr. Frederick Sturges III*
Mr. David R. Thompson*
Mrs. Claudia H. Warner*
Mr. Harold F. Waterman*
Mr. * and Mrs. Fred G. Weighart
J. Peter Wight*
Ms. Mary E. Wright*

2017 Contributors

The following section lists donors who contributed \$50 or more to the annual fund and special projects and programs in the categories shown. Contributors to the 2017 *Scholarship Dinner*, the 2017 *CJR Invitational Golf Benefit* and the 2016 *Cars for Kids* Automobile Show are listed separately. All contributions were received between July 1, 2016 and June 30, 2017, unless otherwise noted. The Junior Republic regrets that cost restraints preclude listing many other friends who made gifts of less than \$50 during this period.

SUSTAINER'S CIRCLE

Gifts of \$10,000 and more

PRESIDENT'S CIRCLE

Gifts of \$5,000 and more

DIRECTOR'S CIRCLE

Gifts of \$1,000 and more

FOUNDERS

Gifts of \$500 and more

PATRONS

Gifts of \$250 and more

SPONSORS

Gifts of \$100 and more

FRIENDS

Gifts of \$50 and more

SUSTAINER'S CIRCLE

American Savings Foundation
The Bachmann Family Charitable Fund
Mr. and Mrs. Stefan R. Bothe
Sue B. Hart Foundation
Dorothea S. LaBelle
The Litchfield Aid of the Connecticut Junior Republic
The Sontheimer Foundation
Union Savings Bank Foundation

PRESIDENT'S CIRCLE

Frederick W. Marzahl Memorial Fund,
Bank of America, N.A., Trustee
Mr. and Mrs. Declan Murphy
Mr. and Mrs. Dennis G. Sherva
Mr. and Mrs. Ernest F. Steiner

DIRECTOR'S CIRCLE

Mr. Steven W. Ansel
Albert & Ella Baker Fund
Frank and Hedy Barton
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GOODS AND SERVICES

The following made donations of material goods, livestock or services valued at \$500 or more:

Ms. Laurel Galloway
 Carole Gibney
 Mr. and Mrs. David Kleeman
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 Cliff and Deb Treiber

CJR Invitational

The Connecticut Junior Republic gratefully acknowledges the following for their support of the 22nd Annual **CJR Invitational** golf benefit on June 19, 2017. This event raised more than \$81,000 in net proceeds. With this year's funds, the **CJR Invitational** has raised more than \$1.4 million in cumulative net proceeds to benefit the Connecticut Junior Republic since it was established in 1996. Gifts are recognized in the following categories:

PREMIER SPONSOR

\$15,000

DIAMOND SPONSOR

\$10,000

EMERALD SPONSOR

\$5,000

CELEBRITY SPONSOR

\$2,500

MILLENNIUM SPONSOR

\$2,000

PLATINUM SPONSOR

\$1,600

EAGLE SPONSOR

\$1,000

GOLD SPONSORS

\$500

GREEN SPONSOR

\$250

TEE SPONSOR

\$250

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\$100

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Cars for Kids Automobile Show

The **Cars for Kids** Automobile Show was established in 2013 with the leadership and support of the Valley Collector Car Club and the Litchfield Hills Historical Automobile Club. The fourth annual event was held on October 16, 2016, with 350 exhibited cars and nearly \$25,000 raised in net proceeds. Sponsorship gifts are recognized in the following categories:

CONCOURS SPONSOR

\$5,000

GRAND PRIX SPONSOR

\$2,500

LEMANS SPONSOR

\$1,000



SEBRING SPONSOR

\$500

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\$250

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Warner Theatre**16th Annual
Scholarship Dinner**

The 16th Annual Scholarship Dinner for CJR boys and girls was held on June 1, at La Bella Vista in Waterbury. Approximately 360 sponsors, CJR staff and students and their families attended, with \$40,000 raised in net proceeds. Scholarships were awarded to 24 deserving students—a record number—who represented nearly all of CJR's community program locations. These scholarships will assist students who have overcome amazing challenges in achieving their educational goals.

LUMINARIES

\$10,000

FUTURISTS

\$7,500

MENTORS

\$5,000

VISIONARIES

\$2,500

FELLOWS

\$1,000

VALEDICTORIANS

\$500

HONOR SOCIETY

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DEAN'S LIST

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SCHOLARS

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Litchfield Aid of CJR

The Litchfield Aid of CJR was established in 1911, just seven years after the Connecticut Junior Republic opened its doors to troubled boys. A charitable, voluntary organization dedicated to supporting the Junior Republic's work with at-risk, special needs and troubled young people, The Aid fulfills its mission by advancing public awareness and knowledge of the services provided by CJR, and by raising funds that contribute to the improvement of CJR's facilities and programs, and ultimately, to the overall well-being of the children and families served by the Junior Republic.

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Horses and Hats in the Hills

On Saturday, May 6, 2017, The Litchfield Aid of CJR conducted *Horses and Hats in the Hills*, a Kentucky Derby themed fundraiser held at The Tavern Off the Green at the Litchfield Inn. The gala featured the Kentucky Derby, a buffet dinner, open bar, music and dancing, with a special performance by the Nutmeg Dancers. A live auction, a Run for the Roses fundraiser and a hat contest rounded out the evening festivities. This event raised more than \$27,000 in net proceeds to benefit the Junior Republic. Sponsorship gifts were recognized in the following categories:

WINNER'S CIRCLE

\$2,500

SUPERFECTA

\$1,000

TRIFECTA

\$500

EXACTA

\$250

WINNER'S CIRCLE

Philip G. Samponaro
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Carole Gibney
Jack and Doreen Hampton
Patricia Hearn and Charles Walkonis
Matthew Karpas and Emily Dalton

John and JoAnna Koster
The Littman Family Foundation
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Pamela McCann and Jake Nadler
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Ken Merz and Denise Pratt
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E.J. Murphy Real Estate
Raymond R. and Ellen Oneglia
Dirk and Marla Patterson
Bob and Jan Petricone
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EXACTA

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Richard and Rosalie Furniss
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Elaine S. Marshall
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La Cremaillere
Danielle Mailer
Pamela McCann
Ken Merz and Denise Pratt
Passports
Viron Rondo
Jerry and Linda Scofield
Jason Secco
Judith Secco
Peter and Mary Tavino
Terra Cello Farm, LLC at Lakeridge Stables
Village Restaurant
White Horse Tavern
Wuji Restaurant

OTHER DONATIONS OF GOODS AND SERVICES

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Alissa Looney
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Nutmeg Dancers
Zachary Perbeck
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Jacqueline Zdanis

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Director of Special Education

Cable Academic and Vocational Education Center (CAVEC) – Litchfield
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Christopher H. Cook, BS
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CJR Residential Program (CJRRP) – Litchfield
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Program Director

Therapeutic Respite and Assessment Center (TRAC) – Litchfield
Sara A. Fador, MSW
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Promoting Adolescent Resiliency and Change (PARC) – Waterbury
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Psychiatric Services

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Multisystemic Therapy (MST)
Alexandra Favale, MSW
Supervising Social Worker

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Teen Outreach Program (TOP)
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Child, Youth & Family Support Center (CYFSC)
Noemi Rivera, MA
Program Director

Teen Outreach Program (TOP)
David Burgos, MDiv
Program Supervisor

NEW BRITAIN

145 South Whiting Street, New Britain

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Erin E. Byrne, MA, LPC
Program Director

NEW BRITAIN

29 Russell Street

Adolescent Community Reinforcement Approach/Assertive Continuing Care (A-CRA/ACC)
Lindsay R. Schwabe, MA, LPC
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Fostering Responsibility Education and Employment (FREE)
Adriano P. Calabrese, MSW
Program Coordinator

NEW HAVEN

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63 East Center Street, Manchester

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Marvin B. Williams, MS
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Child, Youth & Family Support Center (CYFSC)
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Alexandra Favale, MSW
Supervising Social Worker

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Sandra Arguelles, MFT
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Melitza Velez, MSW, LCSW
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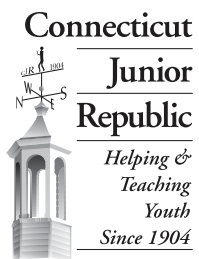
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