

Connecticut Junior Republic
2019 Annual Report

A young man with dark skin and short curly hair, wearing a dark blue hoodie and black pants, stands in a pumpkin patch. He is holding a large, round, orange pumpkin with both hands. In the foreground, there is a large pile of similar orange pumpkins. The background shows a field of pumpkins, some green and some orange, with a small wooden shed and trees in the distance under a clear blue sky.

Giving Hope.
Changing Lives.

CJR at a Glance

The mission of the Connecticut Junior Republic (CJR) is to provide care, treatment, education and family support for at-risk, special needs and troubled young people so they can become productive and fulfilled members of their communities.

Values and Beliefs

CJR believes that if given the opportunity, every young person has the potential to develop the skills, self-discipline and social responsibility necessary for a rewarding and worthwhile life. CJR values every family as a critical partner in the treatment process. The organization believes that whenever possible, it is most desirable to work with young people and their families within their own communities. When out-of-home services are required, the family must be valued and included as an important and equal partner in the treatment process.

Organization

The Connecticut Junior Republic (CJR) is a charitable 501(c)(3) nonprofit organization and contributions are tax deductible to the extent permitted by law.

CJR is governed by a board of directors and supported by fees earned for services and by the generous contributions of individuals, foundations, businesses and organizations. The CJR Board of Directors meets quarterly in the months of September, December, March and June.

Founded

1904, Litchfield, Connecticut

Total Staff

259

Website

www.ctjuniorrepublic.org

Accreditations

- Council on Accreditation (COA)
- New England Association of Schools and Colleges (NEASC)

Licensures

- Connecticut Department of Children and Families (DCF)
- Connecticut State Department of Education (SDE)
- Connecticut State Department of Public Health (DPH)

Memberships

- Children's League of Connecticut
- Connecticut Association of Private Special Education Facilities
- Connecticut Community Nonprofit Alliance

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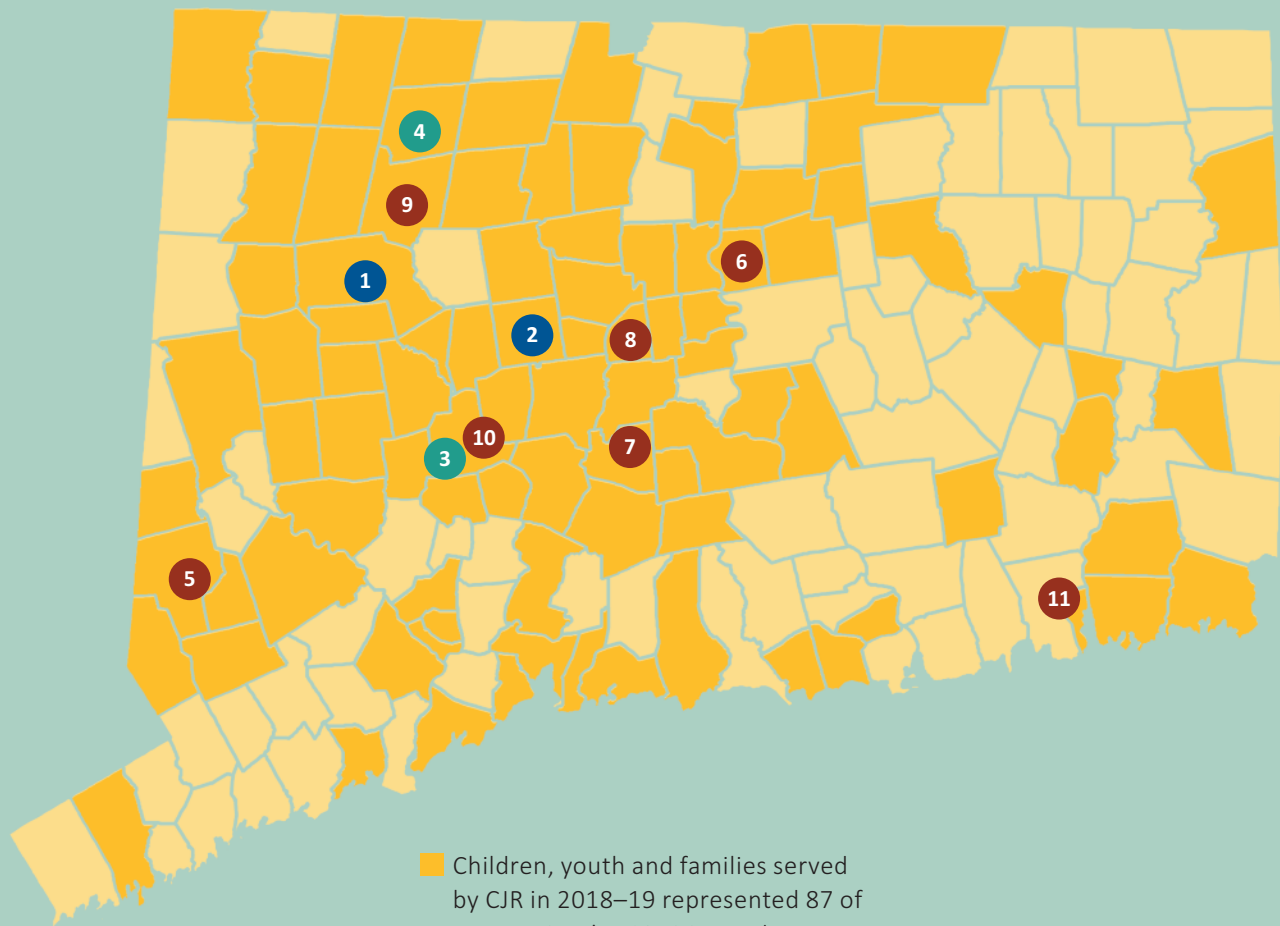
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Executive Report

During the 2018–19 fiscal year, approximately 1,500 children, youth and families, representing over half of all Connecticut cities and towns, were served by the Connecticut Junior Republic. On the following pages, you will learn about many of the accomplishments CJR achieved during the year. Here are some highlights:

Community Programs

Overall, the year was one of stabilization and reinvestment for CJR, with several recently established programs continuing to experience steady growth. CJR was also awarded new contracts for programs by the Judicial Branch Court Support Services Division (JBCSSD). These new services include the REGIONS Residential Program for boys in Waterbury and the Linking Youth with Natural Communities (LYNC) Programs in Danbury, Torrington and Meriden, as well as a new site in New London, serving the Waterford Courts. The LYNC Programs, opened in January of 2019, provide services for young people and their families, helping them make enduring and positive behavioral changes in their lives. The contract awards from JBCSSD underscore CJR's reputation for achieving favorable outcomes with young people and families with complex needs.

Behavioral Health and Wellness Center Programs

CJR saw notable growth in the numbers of children, youth and families who received behavioral and mental health services through its Wellness Center Programs across the state. During the last fiscal year, the Wellness Center served 469 young people and family members—up nearly 30% over the prior year. This growth was the result of an increased number of referrals from medical and behavioral health providers who are increasingly aware of CJR's positive outcomes in working with young people, including children as young as two years of age.

The CJR Wellness Center also continued its partnership with The Gilbert School in Winsted, providing in-school behavioral health services on a part-time basis to meet the needs of the student body. With the success of this collaboration, increased demand for behavioral healthcare, and CJR's ability to secure private grant funding, we anticipate expanding services in the coming year.

Cable Academic and Vocational Education Center (CAVEC)

CAVEC in Litchfield continued to operate at close to capacity. We also opened a separate classroom space for middle school students to enhance the learning environment for the youngest members of the student body. Additionally, the CAVEC School for girls in Bristol saw steady growth, with close to capacity enrollment achieved during the year. This program, opened in fiscal year 2018, provides critical opportunities for an underserved population and is an increasingly important resource for public schools in central and western Connecticut. We anticipate that CJR's education services for girls will continue to grow as its capabilities become better-known. We are also happy to report that during 2018–19, a significant number of students—16 boys and 2 girls—received high school diplomas, cheered on by parents, siblings, teachers, and the entire CAVEC student body.

CJR saw notable growth in the numbers of children, youth and families who received behavioral and mental health services through its Wellness Center Programs across the state.

Waterbury Expansion

This last fiscal year, CJR was awarded two grants from the State of Connecticut's Nonprofit Grants Program, totaling \$1,275,000 for improvements and renovations to its Waterbury Campus. The grants enabled CJR to complete a \$1,600,000 project that:

- Transformed an unused pool area into a state-of-the-art, self-contained living, education, recreation and treatment space for CJR's new eight-bed REGIONS residential program for boys
- Created new office space for Wellness Center clinicians and other program staff
- Included the installation of an emergency generator that supports the entire building

These renovations and improvements, as well as the purchase of the YWCA property in 2017, underscore CJR's commitment to maintaining a presence downtown and serving the Greater Waterbury community.

Our Gratitude

Any report on the year's activities would be incomplete without an expression of deepest gratitude to the individuals, foundations, and businesses that support CJR's work in so many ways. Private philanthropic support plays a critical role in the work we do and in helping us to:

- Enhance existing programs and develop innovative new services
- Heighten visibility and access to programs and services
- Provide the therapeutic, educational, and transformational experiences so vital to the children, youth and families we serve

We also recognize the state and local agencies that we depend on. Their support is paramount to the success of the programs we provide.

Finally, we are extremely grateful for the dedication and hard work of CJR's staff members. Every day they are devoted to improving the lives of the children and families we serve. CJR's success would not be possible without this team of deeply passionate, skilled, and caring individuals who carry on our vital mission.

With our sincerest appreciation,

Daniel W. Rezende
President & CEO

Matthew P. Karpas
Chairman



Matthew P. Karpas (L) and Daniel W. Rezende (R)

Programs and Services

Between July 1, 2018 and June 30, 2019, the Connecticut Junior Republic helped approximately 1,500 boys, girls and families through a comprehensive continuum of care that includes the following services:

Residential Programs for Boys

- Litchfield Residential Programs
- REGIONS Residential Program Waterbury
- Winchester Group Home

Community-Based Programs

- Danbury
- East Hartford (services provided in the East Hartford Public Schools)
- Middletown/Meriden
- New Britain
- New Haven*
- Rockville/Manchester*
- Torrington
- Waterbury
- Waterford/New London

Behavioral Health and Wellness Center Programs

Based in the Michael P. Mortara Family Center on the Connecticut Junior Republic's Litchfield campus, CJR's Behavioral Health and Wellness Center Programs serve children, youth and families in six locations across Connecticut:

- Danbury
- Litchfield
- Meriden (pending)
- New Britain
- Torrington
- Waterbury

Education Programs

The Connecticut Junior Republic's Cable Academic and Vocational Education Center provides regular, special, vocational and alternative education programs, as well as enhancement, transition and related services for boys in Litchfield and for girls in Bristol.

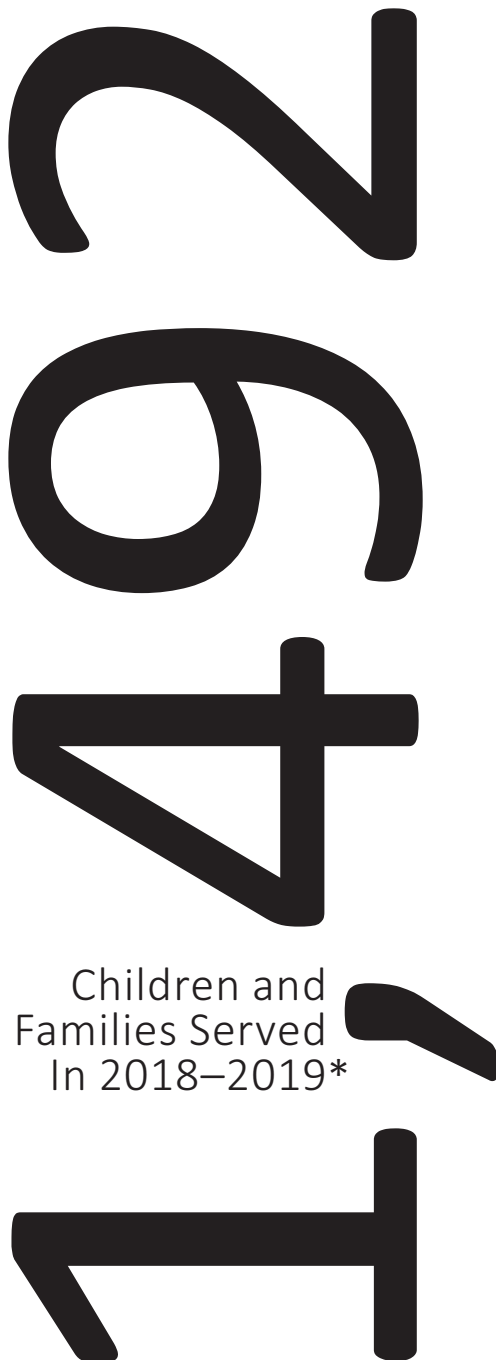
Partners in Providing Services

Collaborative relationships with a number of agencies are critical to CJR's ability to help at-risk, special needs and troubled boys and girls through a broad spectrum of care that meets the individual needs of each youngster and those of his or her family. During 2018–19, partners in providing services for boys, girls and families included:

- Connecticut Judicial Branch Court Support Services Division (JBCSSD)
- Connecticut Department of Children and Families (DCF)
- Connecticut Department of Social Services (DSS)
- Connecticut State Department of Education (SDE)
- Local Boards of Education, representing towns and school districts throughout Connecticut

CJR's residential and community-based programs are accredited by the Council on Accreditation (COA). Reaccreditation is required every four years by COA and attests that an organization is meeting the highest national standards and performing services that are needed by the community. The Cable Academic and Vocational Education Center is accredited by the New England Association of Schools and Colleges (NEASC) and licensed by the Connecticut State Department of Education (SDE).

*Location closed in 2018 due to redesign of program model.



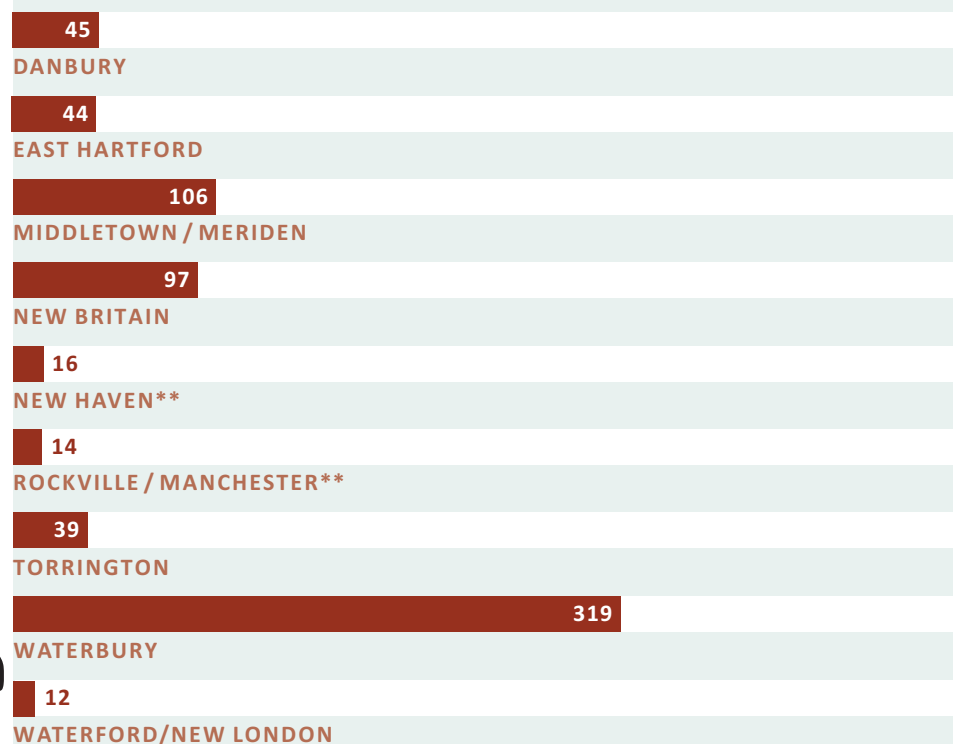
Children and
Families Served
In 2018–2019*

*1,492 young people and their families received services through CJR programs, with some youths enrolled in more than one program or attending programs more than once. The number served does not include individual family members who also benefited from services provided to children served by CJR Programs.

RESIDENTIAL PROGRAMS



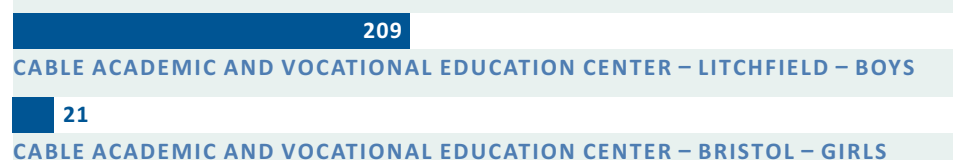
COMMUNITY-BASED PROGRAMS



WELLNESS CENTER PROGRAMS



EDUCATION PROGRAMS



**Location closed due to redesign of program model.

Residential Programs

During the 2018–19 fiscal year, the Connecticut Junior Republic provided five distinct residential programs to serve boys who required residential care on a long-or short-term basis. Whenever feasible, these programs seek to reunite young people with their families as soon as possible. Intensive home-based, family-focused services are generally provided during residential care and following discharge for all youth.

Litchfield Residential Programs

Boys' Intermediate Residential Program (BIRP)

CJR has operated the Boys' Intermediate Residential Program (BIRP) for young men, ages 14 to 18, on its Litchfield campus since 2010. Based in Roberts Cottage and funded by the Judicial Branch Court Support Services Division (JBCSSD), the BIRP is designed to engage youth and their families through individual and family clinical services that focus on identifying and developing inherent strengths within the family unit to improve the relationships among all members. The service model for this program was developed by Dr. Gayle Dakof and Dr. Howard Liddle of the University of Miami's Leonard M. Miller School of Medicine's Center for Treatment and Research, and integrates Multidimensional Family Therapy (MDFT) into its framework of care for boys and their families. The inclusive, family-focused therapeutic model is used throughout the program's four-month residential component and continues for an additional four to five months within the youth's home environment following discharge from the residential program.

This continuum of care is designed to ensure a smooth transition back into home, school and community for each young man served. The BIRP fully utilizes the outstanding educational and recreational resources on CJR's Litchfield campus and all students attend school at the Cable Academic and Vocational Education Center.

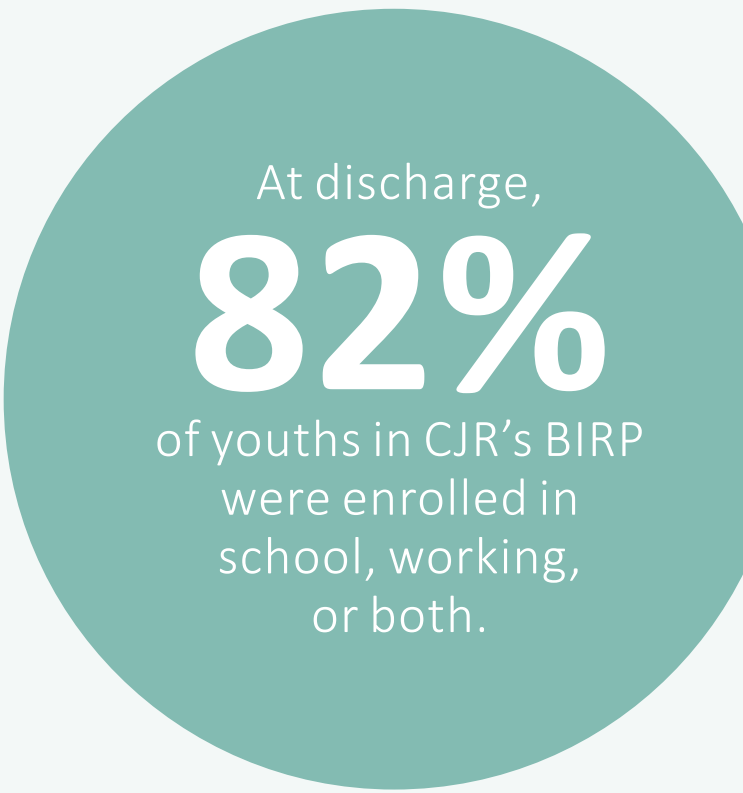
The Junior Republic's BIRP is the first residential program in the United States to fully integrate an evidence-based, family-focused, in-home intervention for this at-risk population of young men. During 2018–19, the BIRP served 30 boys and their families.

Therapeutic Respite and Assessment Center (TRAC)

CJR's Therapeutic Respite and Assessment Center (TRAC) opened in November of 2012 and is based in CJR's Litchfield-Colgate Cottage. This program serves up to eight adolescent boys, ages 14 to 17, for one to three months, depending on their needs. Students attend CJR's Cable Academic and Vocational Education Center and benefit

from all the resources on CJR's Litchfield campus. Residential services include individual and family therapy that is designed to enhance protective factors, increase affective bonds and de-escalate crisis situations.

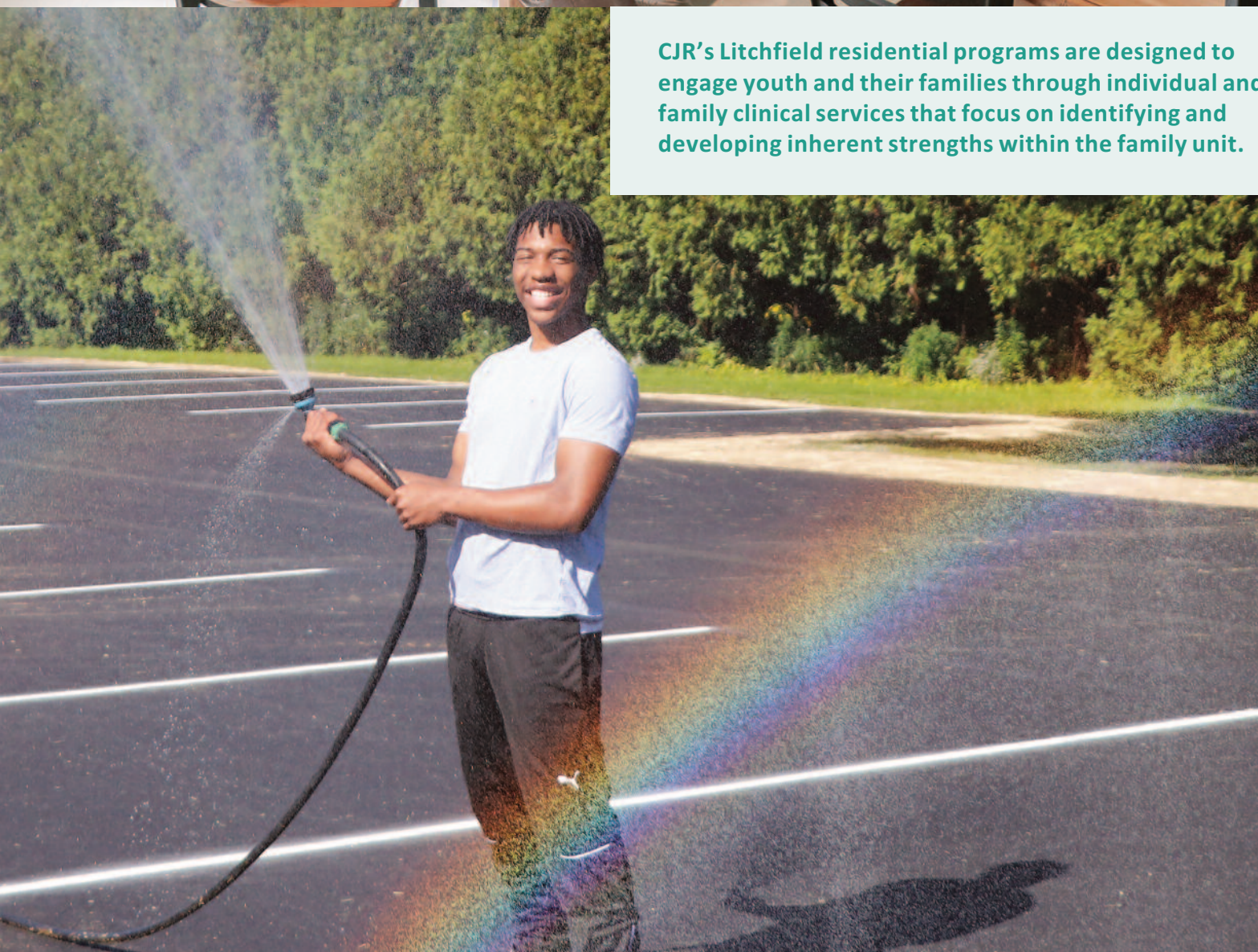
The TRAC involves families in programming from the beginning of each boy's enrollment. Motivational interviewing skills are used to prepare participating youth and families for each young man's return home and to ensure continued participation in support services that are arranged prior to a boy's return to his community. Services in the community begin immediately upon discharge from the TRAC Program and may include an additional three to six months of intensive home-based, family-focused care, such as Multisystemic Therapy (MST), which CJR provides through its community-based locations in Danbury and Torrington. During 2018–19, the TRAC Program served 34 young men.



At discharge,
82%
of youths in CJR's BIRP
were enrolled in
school, working,
or both.



CJR's Litchfield residential programs are designed to engage youth and their families through individual and family clinical services that focus on identifying and developing inherent strengths within the family unit.





CJR's REGIONS Program provides a home-like atmosphere that encourages relationship building, responsibility and restorative practices.



Connecticut Junior Republic Residential Program (CJRRP)

In July of 2016, the Junior Republic opened a third residential program on its Litchfield campus. Located in Hartford Cottage, the Connecticut Junior Republic Residential Program is modeled after the innovative Boys' Intermediate Residential Program (BIRP), and incorporates Multidimensional Family Therapy, an evidence-based, family-centered treatment, into its framework of services. The CJRRP accommodates up to eight young men, ages 15 to 18, who have been referred by DCF for four months of residential care and follows the same service model as the previously described BIRP. During its third year of operation, the program served 11 boys.

Winchester Group Home

Opened in 2007, CJR's Winchester House Therapeutic Group Home serves boys, ages 14 to 21, and provides a physically, emotionally and psychologically safe environment for youth with complex mental health needs, all of whom are working toward more independent living. Staff members are extensively trained to provide individual, group, family and milieu therapy for each boy. Based on individual educational and clinical needs, residents attend public and private schools. The boys are encouraged to participate in school activities and contribute to the community through volunteer work.

During the 2018–19 fiscal year, seven boys were served through the Winchester House. Residents continued to build skills toward more independent living, and three residents secured employment in the community; one student attended summer school. Residents experienced a variety of other activities in the community, including trips to Lake Compounce and Brownstone Exploratory Park, as well as participation in life skills groups.

For many Winchester House boys, such activities represent once-in-a-lifetime opportunities to participate in social and recreational events that they missed in their early childhood years. These experiences help the boys enjoy interests and activities and enable them to create new memories they will take with them when they transition to more independent living arrangements.

Re-Entry, Goal-oriented, Individualized, Opportunity to Nurture Success (REGIONS)

In December of 2018, CJR opened the new eight-bed REGIONS Residential Program for boys, ages 14 to 18. Funded by JBCSSD and located at CJR's Waterbury campus, the REGIONS Program is housed in a newly renovated, state of the art, self-contained residential living unit with areas for education, recreation and treatment. The REGIONS Program serves boys who are placed on probation with the condition of residential treatment in a staff secure facility. REGIONS also accepts youth who are

stepping down from a secure facility. The length of stay in the REGIONS Program is determined by goal attainment, but averages about six months.

The REGIONS Program provides referred youth with an array of comprehensive services, including academic and vocational education, as well as therapeutic and recreational programs designed to improve social skills and promote the successful return of each boy to his home and community.

A multi-disciplinary team of clinicians, educators and direct care staff provide services, augmented by consulting medical and psychiatric professionals. The program offers assessment, individualized clinical sessions using Dialectical Behavioral Therapy (DBT), family sessions, cognitive behavioral groups, therapeutic recreation and other activities.

The REGIONS Program incorporates family therapy and evidence-based treatment models to address potential underlying issues in each boy's home and community. Youth are assigned a clinician to provide treatment as well as a reintegration mentor to act as a case manager to help them achieve identified goals, such as improving academic performance, preparing for employment and initiating pro-social activities. CJR's REGIONS Program provides a home-like atmosphere that encourages relationship building, responsibility and restorative practices. Each student is offered comprehensive on-site educational services, as well as vocational opportunities in Waterbury and on CJR's Litchfield campus.

Reintegration mentors for the REGIONS Program provide aftercare in each youth's home community for up to 90 days after discharge from the program. Since December of 2018, REGIONS has served 19 youth.

Combined, CJR's
Litchfield residential
programs had an

80%

successful
discharge rate.

Community Programs

The Connecticut Junior Republic's community-based programs provide a broad array of services for children, youth and families in their home environment. Services include prevention, early and intermediate intervention programs, substance abuse treatment and intensive home-based, family-focused therapy. Case management for young people returning to their communities after residential treatment is also provided.

CJR's community-based programs are strength-based and many offer "wraparound" services to meet the needs of the entire family. Family preservation is always a priority and the Connecticut Junior Republic's community-based programs support this goal by addressing emotional and behavioral challenges in a child's natural environment—including home, public school and town of residence.

All programs are closely monitored for outcomes and quality by CJR's Performance and Quality Improvement Department and by the funding agencies (JBCSSD, DCF and DSS) referring young people to the Junior Republic for services. The majority of CJR's community-based programs utilize research or evidence-based treatment models to ensure the effectiveness of services.

During 2018–19, nearly 700 boys and girls and their families received services provided through the Junior Republic's community-based programs in Danbury, East Hartford, Meriden, New Britain, New London, Torrington, and Waterbury. These programs served at-risk children as young as 10 years of age and also provided an important resource in the continuum of care for older youth returning to their homes after treatment in a residential setting.

In autumn of 2018, CJR was awarded two Linking Youth to Natural Communities (LYNC) Program contracts, each covering large catchment areas: Danbury/Torrington and Middletown/Waterford. CJR's existing Danbury, Torrington and Meriden locations provide services for LYNC Programs serving the Danbury, Torrington and Middletown courts, respectively. CJR opened a new office in New London in January of 2019 to serve youth and families referred by the Waterford Juvenile Court.

Family involvement is emphasized and encouraged at all of CJR's community-based program locations. Each site holds annual Thanksgiving, holiday and multi-cultural events that include the families of enrolled boys and girls. Each occasion is unique and utilizes staff, community and site resources to create warm, festive and inclusive celebrations for participating young people.

CJR's Danbury MST Program had an

87%

successful discharge rate.

On June 5, 2019, all of CJR's community programs collaborated to plan and celebrate the 18th *Annual Scholarship Dinner*. This event raised more than \$48,000 in net proceeds to provide scholarships for 21 CJR boys and girls representing many of CJR's program locations.

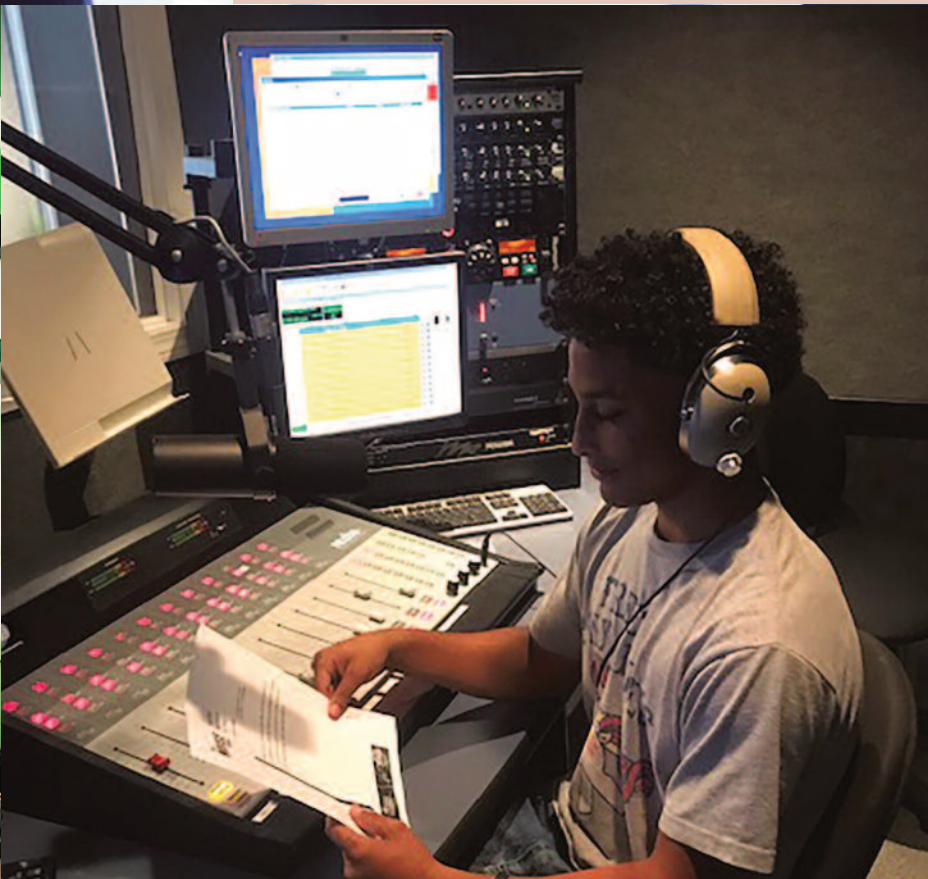
Critical leadership was provided by a generous Honorary Committee and a dedicated Staff Committee. More than 250 sponsors, CJR staff, students and families attended the event, which was held at La Bella Vista in Waterbury. The scholarships made possible by this event provided important support to assist recipients in attending college or technical school and achieving their educational goals.

Danbury

The Connecticut Junior Republic has had a presence in the Danbury community since 2004. During 2018–19, 45 boys, girls and families were served through CJR's Danbury Multisystemic Therapy (MST), Linking Youth to Natural Communities (LYNC) and Region Five Adolescent Community Reinforcement Approach/Assertive Continuing Care (A-CRA/ACC) Programs.



Family preservation is always a priority and the Connecticut Junior Republic's community-based programs support this goal.





The majority of CJR's community-based programs utilize research or evidence-based treatment models to ensure the effectiveness of services.



Funded by the Judicial Branch Court Support Services Division, MST delivers treatment in the youth's natural environment (home, school and community) and is designed to reduce criminal and anti-social behaviors while empowering the family to develop and use proactive parenting skills. All family members living in the home and anyone within the youth's sphere of influence are encouraged to participate.

For a treatment period of three to five months, MST therapists are available to referred families 24 hours a day, seven days a week. Therapists visit the family home three to five times a week and have ongoing communication with the youth's school. During 2018–19, CJR provided MST for more than 20 young people and families through its Danbury location.

CJR's previously described LYNC Program in Danbury served nearly 12 boys and girls, ages 11 to 17, who were referred by the Danbury Juvenile Court, and by parents through Family With Service Needs (FWSN) petitions.

During 2018–19, CJR's Danbury office also served students through programs that have since closed due to the redesign of service models.

East Hartford

CJR's Teen Outreach Program (TOP) has served East Hartford middle and high school students, ages 12 to 17, since 2009, and is funded by the Department of Social Services. This program consists of three interrelated components: supervised community service; group discussions; and activities related to key social and developmental tasks of adolescence. In each program component, youth work in small groups with a facilitator. Values, human growth and development, relationships, and dealing with family stress and issues relating to the social and emotional transition from adolescence to adulthood are discussed. In these sessions, participating boys and girls develop communication and decision-making skills. Service learning projects are planned with input from students and are then implemented within their home environments. These projects combine education and community service and empower young people to be successful. During 2018–19, the East Hartford TOP served 44 boys and girls.

Middletown/Meriden

CJR began providing services for children and families in the Middletown/Meriden region in 2012. In 2019, CJR's Middletown/Meriden programs moved to a new location: Five Sherman Place in Meriden. The Meriden Teen Outreach Program (TOP) and LYNC Program are based at this location. During 2018–19, the Meriden TOP served 85 boys and girls. Services are similar to CJR's previously described East Hartford TOP.

99%

of children and families surveyed indicated that CJR's programs were effective in dealing with their problem(s).

CJR's new Middletown/Meriden LYNC Program provides an array of activities for referred youth, including monthly family nights. An advisory council provides participating young people with an opportunity to provide feedback on program operations. In addition, the LYNC Program offers summer programming that includes college tours and opportunities to gain vocational skills. A total of 12 young people were served by CJR's Middletown/Meriden LYNC Program in its first six months of operation.

During 2018–19, CJR's Meriden office also served students through programs that have since closed due to the redesign of service models.

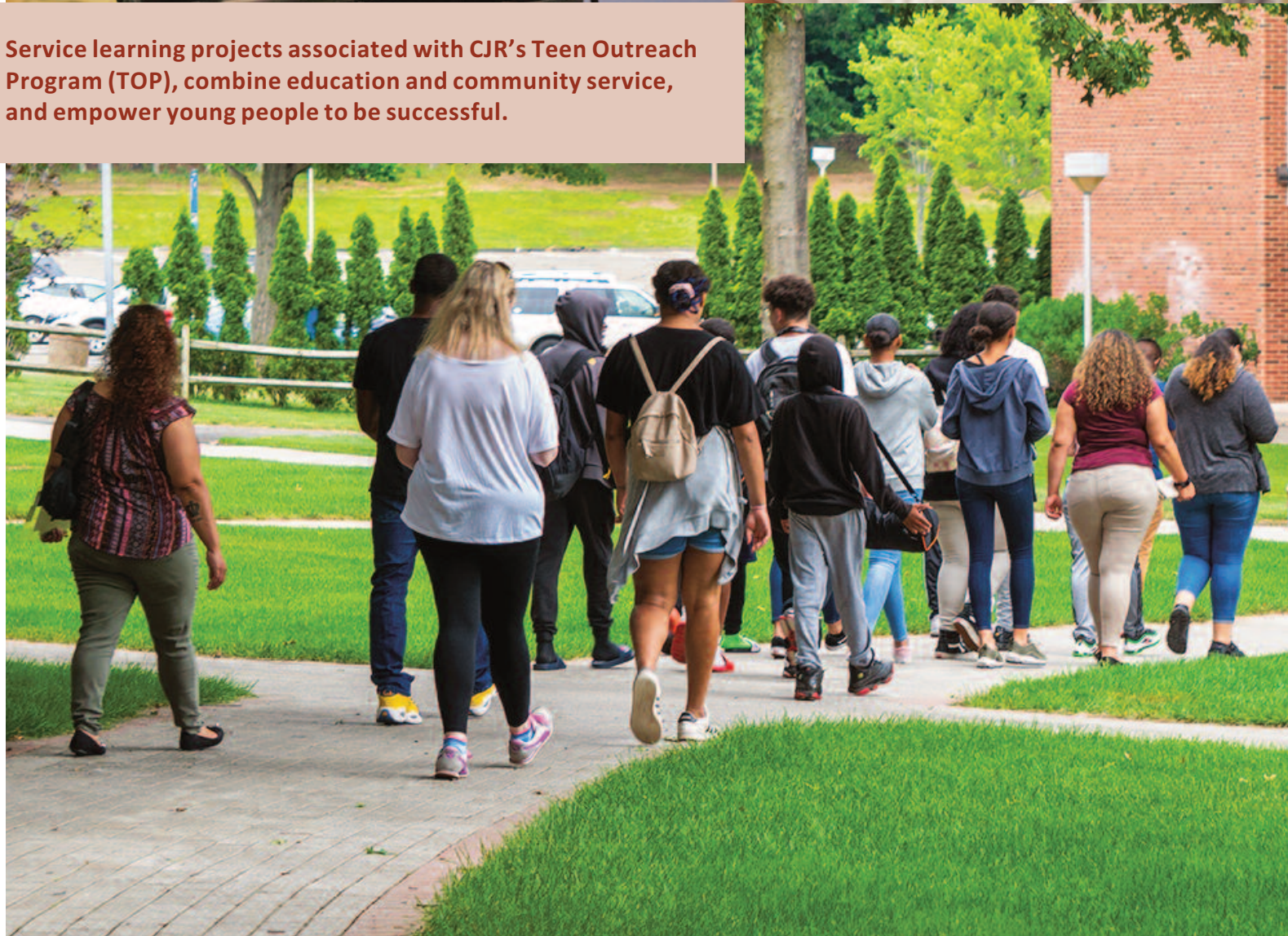
New Britain

The Connecticut Junior Republic has had a presence in the New Britain community since 2010, and the Adolescent Community Reinforcement Approach/ Assertive Continuing Care (A-CRA/ACC) is currently based in this location. An evidence-based outpatient substance abuse treatment program funded through a partnership between DCF and JBCSSD, the A-CRA/ACC provides 90 days of clinic-based treatment (A-CRA), followed by 90 days of community-based recovery support (ACC). Boys and girls, ages 12 to 17, are served, although 18-year-olds may be accepted for treatment on a case-by-case basis.

A-CRA's approach is comprehensive and caters to the needs and preferences of both adolescents and caregivers. One of the program's main goals is to replace the adolescent's substance abuse related behaviors with constructive, pro-social activities that can be developed and strengthened on a long-term basis.



Service learning projects associated with CJR's Teen Outreach Program (TOP), combine education and community service, and empower young people to be successful.







With funds totaling \$1,275,000 from the State of Connecticut's Nonprofit Grant Program, CJR made \$1.6 million in renovations and improvements to its Waterbury Campus, underscoring its commitment to children and families in the Waterbury region.



A-CRA focuses on helping youth develop the problem-solving skills necessary to cope with day-to-day stressors. Improved communication skills and active participation in pro-social activities are also critical to recovery, and are used to help participating young people enhance life satisfaction and eliminate alcohol and substance use.

ACC emphasizes rapport building, positive reinforcement, and home and community reintegration. Program participants are connected with communities of recovery, and additional support includes other local treatment resources. Referrals are open to community providers, including the courts, schools and parents; self-referrals are also accepted. The(A-CRA/ACC) substance abuse treatment program in New Britain served 50 young people in 2018–19.

During 2018–19, CJR’s New Britain office also served students through programs that have since closed due to the redesign of service models, or restructuring within JBCSSD and DCF.

Torrington

The Connecticut Junior Republic opened its Torrington office in 2009 to provide a variety of services for boys, girls and families throughout northwestern Connecticut.

Located at 168 South Main Street, CJR’s Torrington office provided services for nearly 40 young people through its previously described Linking Youth to Natural Communities (LYNC) and Multisystemic Therapy (MST) programs. Services associated with the Adolescent Community Reinforcement Approach/Assertive Continuing Care (A-CRA/ACC) are available at this location as well.

During 2018–19, CJR’s Torrington office also served students through programs that have since closed due to the redesign of service models.

Waterbury

Established in 1989 as one program serving approximately 60 boys and girls, the Connecticut Junior Republic’s Waterbury Program is its largest and oldest community-based location. During 2018–19, CJR’s Waterbury Program helped approximately 320 boys, girls and families through a variety of community-based services, as well as nearly 20 boys through the previously described REGIONS residential program.

At the beginning of fiscal year 2018–19, CJR completed substantial renovations to its 80 Prospect Street facility. These renovations converted an unused pool area into a self-contained living, education and recreation space to accommodate the new eight-bed REGIONS residential program, and additional office space for CJR’s behavioral health and substance abuse treatment programs. The improvements also included the installation of a full-building emergency generator.

During 2018–19, programs provided in this location ranged from prevention and early intervention services for at-risk youth to intensive in-home substance abuse treatment for boys, girls and families. CJR’s Waterbury Teen Outreach Program, an in-school model teen pregnancy prevention program, served boys and girls from Waterbury Career Academy and Crosby High School. Participating young people benefited from an array of academic, vocational, life skills, community service and recreational programming. The TOP is designed to help students avoid risky behavior by providing opportunities for career exploration and community service, and supports responsible decision-making. More than 100 middle and high school boys and girls were served by CJR’s Waterbury teen pregnancy prevention programs in 2018–19. A work-based learning summer program was provided for 40 TOP students and other at-risk Waterbury young people, thanks to generous grants from the American Savings Foundation and the Frederick W. Marzahl Memorial Fund, Bank of America, NA, Trustee.

Funded by DCF, the Waterbury A-CRA/ACC Program is a previously described evidence-based outpatient substance abuse treatment program providing 90 days of clinical-based recovery (A-CRA) followed by 90 days of community-based recovery (ACC). Serving young people ages 12 to 17, the A-CRA/ACC model provides office and home-based services that focus on the unique needs of the youth and families treated. Up to 72 youth and families are served annually by CJR’s A-CRA/ACC Program in Waterbury.



96%

of youth and families
responding to a recent
survey would
recommend CJR to a
friend needing similar
assistance.

Multidimensional Family Therapy (MDFT) was utilized to provide intensive home-based therapeutic substance abuse treatment for young people residing in the Danbury, Torrington and Waterbury court jurisdictions.

This program provides substance abuse treatment for young people who are identified as possibly requiring residential treatment. All services are designed to eliminate both substance abuse and anti-social patterns of behavior among the youths served and their families. Services are offered for a 12-month period and although each phase of treatment has specific parameters, young people may move between phases as their specific life situation presents changes and challenges. Unique to this model is an HIV prevention curriculum.

CJR's MDFT Program also served youth with opioid use disorder through the federally funded ASSERT (Access, Screening and Engagement, Recovery Support and Treatment) Treatment Model (ATM). Blending three evidence-based models, ATM works with youth who are using, or may be using, opioid drugs and provides comprehensive services to address use and promote overall recovery. The ATM model that CJR has integrated into its MDFT team includes a continuum of services for young people and their families, including Multidimensional Family Therapy, access to Medication Assisted Treatment (MAT), if needed, and Recovery Management Check-ups and Support (RMCS) following the completion of MDFT services. CJR's MDFT Program was one of four Connecticut teams selected to pilot the ASSERT Treatment Model. The Waterbury-based MDFT Program served nearly 40 boys and girls in 2018–19, with 4 students served through the ATM module.



At the end of 2018, MDFT International selected CJR to be their partner in providing quality assurance for DCF's Connecticut MDFT Programs. In this role, CJR shares responsibility with MDFT International for training staff from other organizations that use Multidimensional Family Therapy to treat boys, girls and families in DCF's six service regions in Connecticut.

Based in CJR's Waterbury facility, the MDFT Quality Assurance staff is responsible for conducting trainings and ensuring quality assurance, treatment effectiveness and program fidelity for MDFT therapists in programs across Connecticut, and occasionally, neighboring states. The staff also provides consultation to programs on hiring, increasing referrals, case eligibility and general implementation issues.

Popular events held at CJR's Prospect Street Waterbury Campus included the annual Halloween party for CJR youth and DCF foster children. Thanksgiving and holiday events were also celebrated.

During 2018–19, CJR's Waterbury Campus also served students through programs that have since closed due to the redesign of service models, or restructuring within JBCSSD and DCF.

Waterford/New London

CJR opened an office at 400 Bayonet Street in New London in January of 2019 to serve the Waterford Juvenile Court through a new LYNC Program (previously described). Since that time, the New London LYNC Program has focused on establishing contacts in the community that will help youth sustain pro-social involvement after treatment ends; building new partnerships; and working with families in need. The New London LYNC Program served 12 children and families during its first six months of operation.

CJR served
children and
youth ages

2-21

in 2018–19.

Behavioral Health and Wellness Center Programs

Opened in 2015, the Connecticut Junior Republic's Wellness Center is licensed by the Connecticut Departments of Children and Families and Public Health to provide a full spectrum of behavioral health services.

Staffed by skilled clinicians and consulting child psychiatrists who specialize in helping children, youth and families, CJR's Wellness Center is equipped to address an array of concerns, including substance abuse; behavioral, conduct, social skills, family conflict, mediation, school-related and parenting issues; as well as those relating to anxiety, depression and trauma; and sensory processing disorders.

During 2018–19, the Wellness Center provided behavioral health and wellness services to nearly 470 children, youth and family members—a 28 % increase over the number served the prior year—and a new record for clients served.

Focused outreach to local communities, schools, Head Start programs, and pediatricians' offices, and a growing reputation for achieving positive outcomes with complex cases involving children and young people, led to a growing number of referrals. During 2018–19, the Wellness Center also continued plans to expand existing off-site services at The Gilbert School in Winsted while exploring collaborations with other schools in western Connecticut.

Initiated in 2018–19 by special arrangement with The Gilbert School, CJR's off-site services were highly successful, and allowed the Wellness Center to serve approximately 50 youth in an educational setting, thus minimizing barriers to treatment such as transportation and parents' work schedules. Wellness Center services in this location will be expanded to a full-time position in the 2019–20 fiscal year, with the support of the Robert G. and Marguerite M. Derx Foundation.

CJR's commitment to meeting the multigenerational behavioral health needs of families continued, with the establishment of an Adult Services Program that provided individual and group therapy to 26 adult age clients associated with children and youth served during the 2018–19 fiscal year. CJR also expanded these services to its Torrington and New Britain locations, ensuring continuation of care for transitional age youth, and for the parents and guardians of young people served in CJR's most heavily utilized Wellness Center locations. This growth has served as a catalyst for other new collaborations, including one with Central Connecticut State University, which will enable CJR to provide services to their students through its New Britain location.



The Wellness Center served a record 469 children and families—making it CJR'S fastest growing program.

During 2018–19, CJR's The Wellness Center Program continued to support the use of evidence-based therapy models. Several new clinicians were trained in both Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) and Modular Approach to Therapy for Children (MATCH). The award of a two-year learning collaborative contract from the Children's Health and Development Institute will enable the Wellness Center to certify seven clinicians across all four of its service locations in Child Parent Psychotherapy, a new evidence-based model in attachment theory that is designed for treating trauma in children up to five years of age. This contract will continue through autumn of 2021.

A 2018 grant from the Union Savings Bank Foundation enabled CJR to bring nationally known, award-winning author, lecturer and psychologist, Dr. Robert Brooks, to its Litchfield Campus in September for a one-day, fully-subscribed seminar, *Working With 'Resistant' Youth: Strength-Based Strategies for Nurturing Motivation and Resilience*.

Education

Accredited by the New England Association of Schools and Colleges, the Connecticut Junior Republic's Cable Academic and Vocational Education Center (CAVEC) for boys is located on its Litchfield campus and approved by the Connecticut State Department of Education as a non-public school and an approved private special education program. Girls are served through the CAVEC's Bristol Campus, which opened in September of 2017.

Students enrolled in CJR's Cable Academic and Vocational Education Center are referred by public schools throughout Connecticut. Regular, special, vocational and alternative education programs, as well as enhancement, transition and related services, are provided. Many students referred to the education programs at the Junior Republic have a history of challenging behavior in the public education setting and may also demonstrate significant deficiencies in their academic and affective abilities. Most, but not all, CJR students require special education services and are diagnosed with specific learning and emotional disabilities, autism and attention deficit hyperactivity disorder.

At CJR, inappropriate behaviors are addressed and students are taught how to conduct themselves in the educational setting as they become more proficient in their grade levels. To provide students with an effective milieu of educational services in the least restrictive environment, and to ensure the development of requisite skills for school success, students are assigned to academic classes based on their skill levels and abilities. Remedial instruction and inclusion services are provided for every student whose Individualized Education Plan (IEP) requires such assistance and/or if the education staff determines such assistance is warranted. Students transition to and from different classes and work with several teachers on a daily basis.

Daily classes for all students include English language arts, mathematics, science (with a laboratory component) and social studies. At CJR, technology skills are introduced, applied and reinforced in the academic setting by integrating computer instruction with the academic curricula. Students may enroll in physical education and wellness classes and have the opportunity to participate in enhancement classes, including music and art.

A special education teacher collaborates with each regular academic and vocational teacher to ensure implementation of the necessary modifications and accommodations identified in each student's IEP. Transition services are developed and coordinated through an interdisciplinary team. This team makes recommendations to each student's Planning and Placement Team (PPT) with regard to appropriate plans and courses of action that will assist each youth in developing and utilizing skills that foster independence and self-reliance.

Parental support, advocacy and discussion groups are always available and provided by CJR on an as-needed or requested basis. Related services are provided by a doctoral level school psychologist, a master's level school counselor, a licensed clinical social worker, a speech therapist and other professionals, as required by each student's IEP.

At CJR, it is acknowledged that each student learns at his or her own pace. All students possess different levels of previous knowledge and read, write and are competent in mathematics at various skills levels. To accommodate these differences, modes of instruction and methods of assessment are different for each individual, as deemed appropriate by the student's Individualized Education Plan. The ability of instructors to provide differentiated instruction and apply Multiple Intelligence Theory to lesson plans is an integral component of the curricula, and critical to ensuring the success of students enrolled in the Cable Academic and Vocational Education Center in Litchfield and Bristol. Vocational courses combine theory and practical application. These classes help students discover the value of their academic studies while fostering work maturity, independent and critical thinking, and marketable skills.



18|10

18 students earned high school diplomas and 10 students earned 8th grade diplomas during 2018–19.



Many students referred to the education programs at the Junior Republic have a history of challenging behavior in the public education setting.





Transition services are a critical part of the CJR's education programs and assist students in identifying goals for post-secondary education and employment.



Students develop a theoretical base for course content and apply that knowledge in practical ways in and out of the classroom setting. They also develop and maintain an experiential learning portfolio, which integrates skills in the given trade with reading, writing, mathematics and independent living.

The portfolio serves as a collection of each student's accomplishments, and may be used as a tool for instruction and assessment. Students may also opt to enroll in applied learning courses that integrate and synthesize academic and vocational skills development.

At the time of admission to CJR, students may enroll in a vocational course of their choosing. These classes offer students a variety of learning experiences appropriate to their capabilities and interests. The following classes are offered for boys on CJR's Litchfield campus:

- Agriculture – Animal Science
- Agriculture – Plant Science, Horticulture and Landscaping
- Building Design and Drafting
- Creative and Fine Arts
- Culinary Arts
- Graphic Arts
- Power Mechanics
- Wood Technology

Vocational classes are offered for girls at CAVEC's Bristol School within the following career clusters:

- Agriculture – Food and Natural Resources
- Architecture and Construction
- Arts, Audio Visual Technology and Communications
- Hospitality and Tourism
- Human Services
- Science, Technology, Engineering and Mathematics (STEM)

All students have the opportunity to participate in an independent living synthesized curriculum, which addresses academic, vocational and life skills based on the six primary principles outlined by the Ansell-Casey Life Skills Assessment for Independent Living. Students become proficient in career planning and communication; daily living; housing and money management; personal self-care; social relationships; and work-readiness skills. By engaging in various interdisciplinary thematic modules, students demonstrate an ability to contribute to society by living independently and developing and strengthening their academic and vocational skills.

Transition services are a critical part of the CJR education program and assist students in identifying goals for post-secondary education and employment. They also help students develop the requisite skills to accomplish those goals. CJR staff guide students in directions that will help them realize their goals while preparing for the challenges they will face

after graduation. As a part of transition services, students are evaluated and assessed in order to determine their ability and skills development.

During 2018–19, the Cable Academic and Vocational Education Center in Litchfield continued to operate close to capacity with a steady number of referrals. A total of 209 boys between the ages of 9 and 21 were enrolled.

The year's enrollment was characterized by a diverse student population in terms of abilities and disabilities, including those with emotional disabilities; specific learning disabilities; intellectual disabilities; autism; multiple disabilities; ADHD; and other health impairments.

In September of 2017, the Connecticut Junior Republic opened the Cable Academic and Vocational Education Center in Bristol. Located in the former St. Anthony's Catholic School, at 30 Pleasant Street in Bristol, the new CAVEC girls' school is becoming better-known and receiving regular referrals as it enters its third year of operation. During 2018–19, the school served 21 girls, ages 13 to 19.

In 2018–19, a total of 18 students, including two girls from the Bristol campus, earned high school diplomas at graduation ceremonies in January, June and August.

Since 10 to 20 percent of students attending the Cable Academic and Vocational Education Center are referred with a primary disability of autism spectrum disorder, the integration of Applied Behavioral Analysis (ABA) principles and strategies across all educational services is increasingly important.

Students served
by CAVEC's Litchfield
and Bristol Campuses
represented

46

towns and school
districts.



A number of opportunities were offered for students to engage in professional internships, job shadowing, apprenticeships and observation in order to develop interests and skills.

Thanks to the sustained support of The Bachmann Family Charitable Fund in 2018, the Cable Academic and Vocational Education Center was able to provide highly individualized services for students on the autism spectrum during the school year. Grant funds enabled CJR to provide a work-based learning experience for several students and to engage the services of a Board Certified Behavioral Analyst (BCBA) from the Institute of Professional Practice to work with staff and students, as needed. CJR students and staff also celebrated Autism Awareness Month in April. This event featured school-wide participation and projects that highlighted the gifts, skills, abilities and contributions of students with autism.

During 2018–19, a new classroom space was renovated and developed to support the academic, vocational, emotional and behavioral needs of the increasing number of middle school students being referred to CAVEC's Litchfield campus for boys. The new classroom has significantly strengthened CJR's ability to meet the needs of these students, who are as young as 8 years of age.

A number of opportunities were offered for students to engage in professional internships, job shadowing, apprenticeships

and observation in order to develop interests and skills. Students participated in cognitive and supportive employment in local restaurants, print shops, grocery stores, country clubs, and Imagine Nation, a children's museum and pre-school.

In summer of 2018, CJR initiated a two year process for reaccreditation by the New England Association of Schools and Colleges (NEASC) with the focused self-study. This phase of the reaccreditation process includes focused study, evaluation and recommendations from all constituents, including faculty, staff, parents, local education authorities and alumni. The NEASC site visit will complete the process and is scheduled for April 2020.

During 2018–19, CAVEC successfully conducted educational programs for students enrolled in CJR's new REGIONS Program, with the goal of eventually expanding educational services in Waterbury.

Enhanced music and art classes enabled CJR students to participate in two concerts conducted on CJR's Litchfield campus. An art show was held in spring of 2019, with students from both the Litchfield and Bristol campuses showing their work.



Performance and Quality Improvement

The Performance and Quality Improvement (PQI) Department strives to promote a culture at the Connecticut Junior Republic that values self-reflection as well as organizational assessment. By supporting CJR's long-range and program-specific short-term plans, advancing the prudent use of resources, and ensuring effective and efficient service delivery, the PQI Department facilitates a transparent and reciprocal process of data-driven decision making. To accomplish these objectives, the PQI Department oversees the timely and accurate collection of program-specific and organization-wide data for aggregation and analysis to identify trends and adjust programming as necessary; monitors progress and continued growth through outcome measurement; and creates reports for stakeholders that provide information and offer the opportunity for feedback and input into CJR initiatives.

In addition to data collection and analysis, CJR's PQI Department is also responsible for the management of required and desired accreditations, licensures and affiliations. Fidelity to the standards of practice and regulations associated with the accrediting and licensing entities is monitored by PQI to ensure CJR's continued ability to achieve important benchmarks and best practice standards.

Ultimately, the PQI Department works with the organization as a whole to help measure, maintain, and improve the quality of care provided and the impact CJR programs have on the children, families and communities served.

A main goal of the PQI Department's 2018–2019 Short Term Plan was formalization of program and departmental evaluation to provide the data necessary to drive decision making, particularly around program development. An in-depth longitudinal study of organizational changes since 1980 was created and presented to the Board of Directors to illustrate CJR's versatility and ability to adapt to Connecticut's ever-changing healthcare and juvenile justice landscape.

The PQI Team spent a significant part of the year preparing for reaccreditation by the Council on Accreditation (COA). This international organization specializes in assessing programs and organizations for implementation of best practices, innovative programming, and a culture of continuous improvement. Preparation for reaccreditation will continue with additional program and departmental evaluations, formalization of workflows, risk assessments, program development, data accessibility, and compliance—all of which are parts of the COA process. CJR has been accredited by COA since 1980, and will have a site visit from the COA accrediting team in January, with reaccreditation anticipated in May of 2020. CJR's PQI Plan detailing the activities of the department can be found on CJR's website.

In 2018–19, the Cable Academic and Vocational Education Center strengthened its vocational and technical education curricula to align with Connecticut Technical Education System Standards and ensure best practices.

Nine students and alumni received scholarships totaling \$13,500. Recipients included day students and residential alumni served on Litchfield's campus as well as students served by CAVEC's Bristol campus for girls.

Several significant improvements were made during the 2018–19 year to support academic achievement, including the promotion of a faculty member to the position of Director of Curriculum and Instruction.

SAT preparation classes were taught in CJR's Litchfield and Bristol schools, yielding positive results for students taking the test. This preparation model will be replicated to offer additional opportunities during the 2019–20 school year.

Two students enrolled in the High School Partnership Program with Northwest Connecticut Community Technical College and earned college credits prior to high school graduation.

Financial Report

The Connecticut Junior Republic (CJR) consists of four not-for-profit corporations. Mary Buel Memorial, Inc., is the holding company that controls the activities of the three related entities. Connecticut Junior Republic Association, Inc., is the main operating entity, providing all programs and services. CJR Fund, Inc., manages all of the Connecticut Junior Republic's endowment assets for the exclusive benefit of the CJR Association. Buel Real Estate, Inc. holds title to and manages the real estate holdings for the exclusive benefit of the CJR Association.

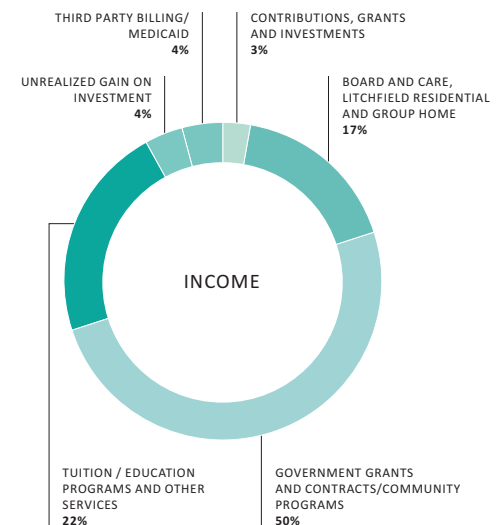
CJR experienced a transition in programing during the 2018/2019 fiscal year due to changes in legislative mandates between state agencies. While several community program services saw contractions due to these changes, other opportunities became available, and as a result, residential, education, and Wellness Center services grew.

Combined activities for the fiscal year ended June 30, 2019, reflect an increase in net assets of \$1,244,305. This is due in part to the investment account growth of approximately 4.12% (unrealized) as a result of strong performance by the overall portfolio. In addition, CJR received grants totaling \$1,275,000 from the State of Connecticut's Non-Profit Grant Program for a

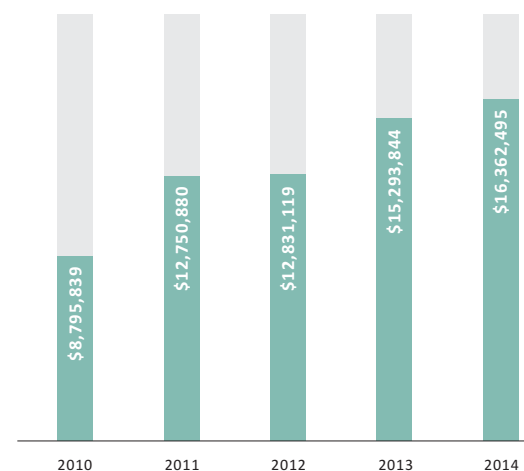
MARY BUEL MEMORIAL, INCORPORATED AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
 JUNE 30, 2019 WITH SUMMARIZED TOTALS FOR JUNE 30, 2018

	Combined Totals	
	2019	2018
ASSETS:		
Cash and cash equivalents	\$ 2,602,689	\$ 3,264,724
Tuition and other accounts receivable, net	797,982	725,222
Inventory	36,444	43,355
Prepaid expenses	176,857	77,064
Deposits	17,826	17,826
Investments, at fair value	19,804,436	19,020,350
Land, buildings and equipment, net	8,387,424	7,133,127
Total Assets	\$31,823,658	\$30,281,668
LIABILITIES:		
Accounts payable	\$ 645,025	\$ 348,782
Accrued expenses	1,268,921	1,163,444
Notes Payable	1,951,049	2,033,727
Deferred revenue	6,019	7,793
Annuities payable	77,560	97,143
Total Liabilities	3,948,574	3,650,889
NET ASSETS:		
Without donor restrictions	27,380,090	26,189,841
With donor restrictions	494,994	440,938
Total Net Assets	27,875,084	26,630,779
Total Liabilities and Net Assets	\$31,823,658	\$30,281,668

FINANCIAL SUMMARY



ANNUAL PROGRAM REVENUE



major renovation project and the installation of an emergency generator at its Waterbury Campus. These projects enabled CJR to transform approximately 7,000 square feet of previously unusable space into a state-of-the-art residential space for the new JBCSSD-funded REGIONS Program, and to renovate space to facilitate the growth of Wellness Center services in that region.

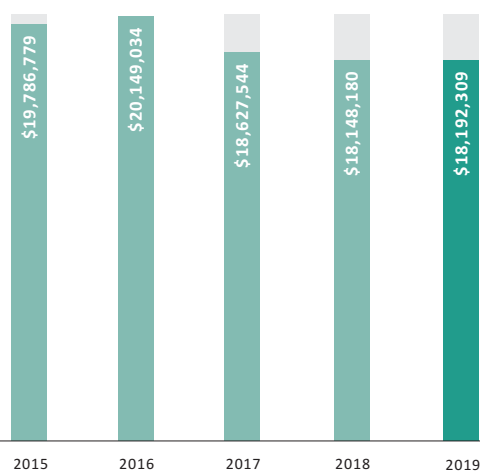
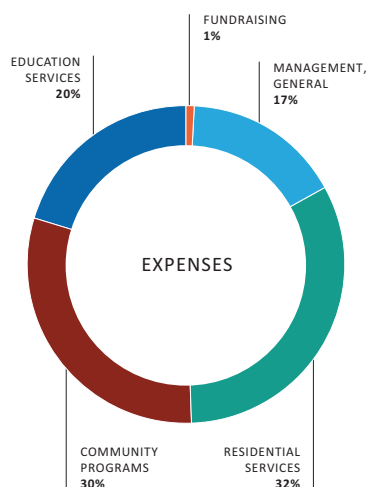
During the fiscal year ended June 30, 2019, the primary source of revenue (79%) was payment for program services, specifically the provision of care, treatment and education of youths referred principally by Connecticut's Judicial Branch Court Support Services Division, Department of Children and

Families, Department of Social Services and by local Boards of Education. Year over year, educational tuition increased by 6% due to the growth of the Bristol girls' school, and third party billing (Wellness Center services) revenues increased by 24%. The Wellness Center focused its efforts on increasing services in Waterbury, New Britain and Torrington, as well as the development of a partnership with The Gilbert School in Winsted. Charitable contributions, including special fundraising events, totaled 3% of the total revenue. Expenses for the fiscal year ended June 30, 2019, totaled \$18,665,328. Expenses related to CJR's programs and services accounted for 82% of the total expenditures.

MARY BUEL MEMORIAL, INCORPORATED AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2019 WITH SUMMARIZED TOTALS FOR THE YEAR ENDED JUNE 30, 2018



	Combined Totals	
	2019	2018
REVENUES, GAINS AND RECLASSIFICATIONS:		
Government grants and contracts	\$ 9,147,045	\$ 9,947,048
Board and care-Litchfield and group home	3,829,919	3,489,735
Tuition-education program	4,095,878	3,863,611
Facility use fees	52,910	51,660
Other income	102,225	5,374
Gain (losses) on sale of assets	11,375	-
Third party and direct billing	830,082	658,274
Contributions	321,796	461,554
Legacies and bequests	98,580	657,144
Indirect public support	63,599	65,794
Special events	134,250	132,478
Investment income, net	7,559	5,560
Realized and unrealized gains (losses) on investments, net	783,664	1,455,613
Total Revenue, Public Support and Gains	19,478,882	20,793,845
EXPENSES:		
Program services:		
Residential programs	5,875,446	5,193,171
Education programs	3,682,130	3,425,270
Campus program	333,435	321,390
In-Home programs	1,072,256	1,010,557
Community programs	3,825,873	5,901,587
Wellness program	576,752	429,349
Scholarships	10,830	5,050
Total Program Services	15,376,722	16,286,374
Supporting services		
Management and general	2,643,317	2,664,482
Fundraising	176,147	169,153
Cost of direct benefits to donors-special events	38,391	36,421
Total Expenses	18,234,577	19,156,430
CHANGES IN NET ASSETS - CONSOLIDATED	1,244,305	1,637,415
NET ASSETS AT BEGINNING OF YEAR	26,630,779	24,993,364
NET ASSETS AT END OF YEAR	\$27,875,084	\$26,630,779

Development Report

The Connecticut Junior Republic's Development Program plays an important role in heightening public awareness of the organization's care, treatment, and education programs; in communicating with donors, special friends and diverse constituencies; and in actively developing relationships and seeking contributions and grants to assist CJR in fulfilling its mission of service.

Members of the Development staff work closely with the CJR Development Committee, headed by Chair, Martha Bernstein, as well as volunteers and staff members associated with various annual event committees. The Development Team also works with members of The Litchfield Aid of CJR to support their events, meetings and activities, the proceeds of which benefit the Connecticut Junior Republic.

During 2018–19, CJR was the grateful beneficiary of a variety of gifts, grants, and donations of goods and services, from nearly 1,000 contributors. Gifts ranged from \$5 to nearly \$100,000, and made a critical difference to CJR's ability to offer young people new and enhanced services and opportunities that would be otherwise impossible to provide.

A busy schedule of events began on September 8, 2018, when The Litchfield Aid of CJR held its *High Spirits in the Hills* event at the Woodridge Lake Clubhouse in Goshen. Attended by approximately 200 sponsors and guests, this festive wine, craft beer and spirits tasting event included a silent auction and raised more than \$32,000 in net proceeds. These funds, along with additional contributions from members and appreciation from The Aid's endowment, enabled Litchfield Aid President Patricia Hearn to present CJR President & CEO Daniel Rezende with a check for more than \$69,000, at The Aid's annual meeting on October 30, 2018. These funds helped support Wellness Center services for children and families in Litchfield County; CJR's new school for girls in Bristol; a music program for boys associated with CJR's Cable Academic and Vocational Education Center in Litchfield; and scholarships for CJR students.

Following its September event, The Aid continued planning for *The Litchfield Open House & Garden Tour* to be held on July 12 and 13, 2019, coinciding with the Town of Litchfield's 300th Anniversary. Planning for this event began in 2017 with the announcement of Marla Patterson as event Chair, and continued intensively throughout 2018. In autumn of 2018, it was announced that Declan and Deborah Murphy of Litchfield would chair the Honorary Committee for the House Tour. The exceptional leadership and advance planning associated with this event resulted in spectacular, record results that were realized in the 2019–20 fiscal year.

The 6th Annual *Cars for Kids* Automobile Show was held Sunday, October 21, 2018, on an unseasonably cold, windy, autumn day. Despite frigid temperatures, the event attracted approximately 200 show car exhibitors, nearly 400 spectators and 100 loyal volunteers. Net proceeds totaled more than \$24,000—due primarily to strong sponsorship support.

Wine, Beer and Cheer, a tasting event, was held in New Britain on Friday, November 2, 2018. This event was the culmination of many months of planning and hard work by members of the CJR New Britain staff, and raised an impressive \$6,000 in net proceeds to benefit boys and girls served by CJR's programs and services in that location.

On June 5, 2019, the 18th *Annual Scholarship Dinner* was held at La Bella Vista in Waterbury. More than 250 sponsors, guests, students, staff and family members attended the event and over \$48,000 was raised in net proceeds. These funds allowed CJR to award 21 scholarships to deserving students who are pursuing a college or technical school education. Notable contributions to the Scholarship Fund included a \$15,000 contribution from CJR Board (now Advisory Council) member Stefan R. Bothe, who incorporated two \$2,500 challenge gifts into his total sponsorship support, both of which were fully matched. A \$10,000 grant from the Patricia S. Heyman Foundation was also critical to the success of the 2019 event, as was a \$5,000 challenge grant from the David, Helen and Marion Woodward Fund (Watertown). The latter was also fully matched and instrumental in raising additional support on the evening of the event. A \$5,000 gift from an anonymous donor and an additional grant from the Connecticut Community Foundation for scholarship support were notable additions to funds raised through the event.

The 24th Annual *CJR Invitational* Golf Benefit was held on a picture-perfect day on Monday, June 17, at the Torrington Country Club. More than \$64,000 was raised in net proceeds, thanks to the leadership of Founding Chair Gregory Oneglia, Event Chair Robert Phelan, and Sponsors Chair Jessica Travelstead. Other members of the Planning Committee, including John Boyd, Jennifer Parsons, and Louisa Roraback, provided critical leadership with regard to community involvement, prizes and volunteers, respectively. The combined efforts of Planning Committee members ensured

another memorable day for participating sponsors and golfers. TriPoint of Avon was the event’s \$15,000 Premier Sponsor, and with funds raised in 2019, cumulative net proceeds from this benefit exceeded \$1.5 million dollars.

Additional gifts and grants provided vital support for a number of CJR programs and services during the fiscal year. Some of the larger awards received during 2018–19 are mentioned below:

- A \$29,000 grant from the Sue B. Hart Foundation in memory of Owen S. Hart will enable CJR to purchase a new tractor for the farm in 2020 and provided the annual Sue B. Hart award for the outstanding student in the vocational agriculture program.
- A \$24,000 grant from the American Savings Foundation and a \$10,000 grant from the Frederick W. Marzahl Memorial Fund, Bank of America, NA, Trustee, helped provide a work-based learning summer program for students associated with CJR’s Teen Outreach Program and several other Waterbury-based services.
- A \$10,000 grant from The Bachmann Family Charitable Fund helped CJR provide educational and behavioral health services for young people with autism and their families through the Cable Academic and Vocational Education Center and the Wellness Center.

- A gift of \$11,800, made in memory of longtime friend Frank Santa-Donato by his wife, Janet Casticum, honored Mr. Santa-Donato’s passion for culinary arts and his special interest in CJR. This tribute enabled CJR to purchase a new steamer for the food services department. Used on a daily basis, this equipment is also critical to preparing food for CJR’s special events.
- A \$10,000 grant from the Union Savings Bank Foundation enabled CJR to bring award winning author, lecturer and psychologist, Dr. Robert Brooks, to CJR’s Litchfield Campus in the fall for a full-day seminar, titled, *Working With ‘Resistant’ Youth: Strength-Based Strategies for Nurturing Motivation and Resilience*. More than 150 clinicians, teachers, and other professionals who work with young people attended this fully subscribed educational event.

During 2018–19, private philanthropy was critical to providing the enhanced levels of care, treatment, education, and experiential opportunity, which are so important to fostering hope and positive change in the lives of CJR’s children, youth and families. The Connecticut Junior Republic is very grateful to the many individuals, businesses, foundations and organizations that enable such transformation through their involvement and generosity.

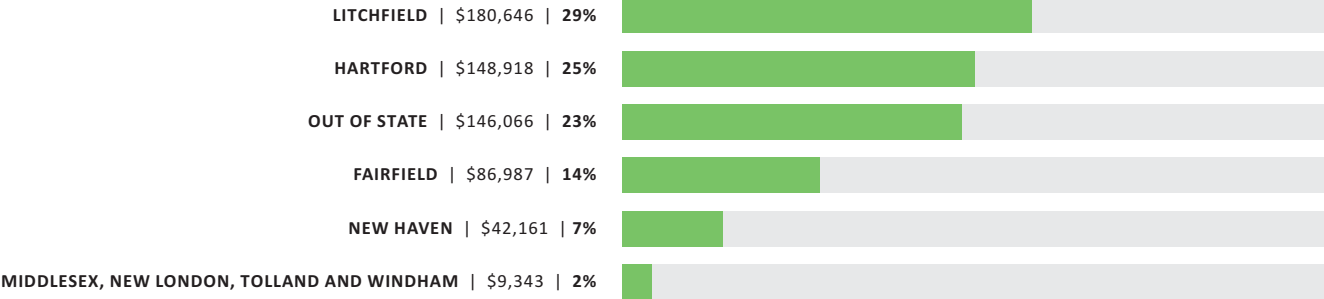
2018–19 ALLOCATION OF CONTRIBUTED SUPPORT

TOTAL | \$614,121 | 100%



2018–19 PRIVATE SUPPORT BY COUNTY

TOTAL | \$614,121 | 100%



In Appreciation

The Buel Society

Named in honor of CJR's founding benefactress, Miss Mary T. Buel of Litchfield, The Buel Society recognizes those who have included the Connecticut Junior Republic in their estate plans.

At the turn of the 20th century, Miss Buel left her land, farmhouse and funds to provide care and education for wayward and at-risk children. Over the years, a growing number of individuals have included CJR in their wills, created charitable trusts, and made other planned gifts to benefit the Junior Republic and the boys, girls and families it serves. The vision and generosity of such special friends makes a critical difference to the scope and quality of CJR's services for struggling and disadvantaged young people.

The Connecticut Junior Republic salutes the members of The Buel Society for their exceptional commitment to CJR's mission of service.

Anonymous (6)
Dr. and Mrs.* Harold D. Bornstein, Jr.
Mr.* and Mrs. Peter R Cable
Mr.* and Mrs.* Otto W. Goepfert
Mr.* and Mrs.* Frederick J. Hanzalek
Lucy E. Holcombe*
Mr. Lester A. Hoysradt
Ms. Eleanor Hubbard
Mrs. Robert W. Joyce*
Dorothea S. LaBelle
Mr. William R. MacDougall*
Mr. George L. Mayer
Miss Gladys V. Moore*
Miss Marjorie F. Moore*
Mr. and Mrs. David Mordavsky
Pastor Ellen Muller
Mr.* and Mrs.* Donald W. Robinson
Mr. Magill Shipman*
Ted and Martha Somes
Ms. Lisl Standen*
Mr. Frederick Sturges III*
Mr. David R. Thompson*
Mrs. Claudia H. Warner*
Mr. Harold F. Waterman*
Mr.* and Mrs. Fred G. Weighart
J. Peter Wight*
Ms. Mary E. Wright*

2019 Contributors

The following section lists donors who contributed \$50 or more to the annual fund and special projects and programs in the categories shown. Contributors to the 2019 *Scholarship Dinner*, *CJR Invitational Golf Benefit* and the 2018 *Cars for Kids* Automobile Show are listed separately.

All contributions were received between July 1, 2018 and June 30, 2019, unless otherwise noted. The Junior Republic regrets that cost restraints preclude listing many other friends who made gifts of less than \$50 during this period.

SUSTAINER'S CIRCLE

Gifts of \$10,000 and more

PRESIDENT'S CIRCLE

Gifts of \$5,000 and more

DIRECTOR'S CIRCLE

Gifts of \$1,000 and more

FOUNDERS

Gifts of \$500 and more

PATRONS

Gifts of \$250 and more

SPONSORS

Gifts of \$100 and more

FRIENDS

Gifts of \$50 and more

SUSTAINER'S CIRCLE

Anonymous (1)
American Savings Foundation
The Bachmann Family Charitable Fund
Mr. and Mrs. Stefan R. Bothe
Ms. Janet Castricum
Sue B. Hart Foundation
The Litchfield Aid of the Connecticut Junior Republic
Frederick W. Marzahl Memorial Fund,
Bank of America, NA, Trustee
Union Savings Bank Foundation

PRESIDENT'S CIRCLE

Mr. and Mrs. Dennis G. Sherva
The Sontheimer Foundation
Mr. and Mrs. Ernest F. Steiner

DIRECTOR'S CIRCLE

Mr. Steven W. Ansel
Albert & Ella Baker Fund
Frank and Hedy Barton
Berkshire Community Services Fund
Cliff and Suzanne Birdsey
Mr. and Mrs. Patrick J. Boland
Mr. and Mrs. John T. Burrows
Mrs. Peter R. Cable
Mr. and Mrs. Dudley G. Diebold
Dr. Emily Eisen
Tony* and Anne Fitzgerald
Mr. and Mrs. Louis A. Friedrich
The Goodnow Fund
Anne and Kenneth Green
Mrs. Annamarie Hadoulis
Mrs. Linda D. Hartig
Mr. and Mrs. Wayne Hoffman
Kate and Bill Honan
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CJR Invitational

The Connecticut Junior Republic gratefully acknowledges the following for their support of the 24th Annual **CJR Invitational** Golf Benefit on June 17, 2019. The event raised \$64,000 after expenses, bringing cumulative net proceeds to more than \$1.5 million. Gifts are recognized in the following categories:

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Cars for Kids Automobile Show

The *Cars for Kids* Automobile Show was established in 2013 with the leadership and support of the Valley Collector Car Club and the Litchfield Hills Historical Automobile Club.

The sixth annual event was held on October 21, 2018, with nearly 200 exhibited cars and more than \$24,000 raised in net proceeds. Sponsorship gifts are recognized in the following categories:

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18th Annual Scholarship Dinner

The 18th *Annual Scholarship Dinner* was held on June 5, at La Bella Vista in Waterbury. More than 250 sponsors, staff, students and their families attended, with over \$48,000 raised in net proceeds.

Scholarships were awarded to 21 deserving students who represented many of CJR’s community program locations. CJR scholarships assist students who have overcome significant challenges to achieve their educational goals and many are the first members of their family to attend college or technical school.

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Litchfield Aid of CJR



The Litchfield Aid of CJR was established in 1911, just seven years after the Connecticut Junior Republic opened its doors to at-risk boys. A charitable, voluntary organization dedicated to supporting the Junior Republic's work with young people, The Aid fulfills its mission by advancing public awareness and knowledge of the services provided by CJR, and by raising funds that contribute to the improvement of CJR's facilities and programs, and ultimately, to the overall well-being of the children and families served.

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High Spirits in the Hills

On September 8, 2018, The Litchfield Aid of CJR held *High Spirits in the Hills* at the Woodridge Lake Club House as its annual fundraising event. Attended by more than 200 guests, this wine, craft beer and spirits tasting was curated by the Litchfield Hills Wine Market and the Litchfield Distillery, and also featured a silent auction. The Aid successfully met a \$1,000 challenge grant from the Connecticut Community Foundation and the event netted more than \$32,000 in net proceeds.

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 Jean Mailly-Ciminera
 Ann Mailly-Long of Ann Mailly-Long & Company
 Ruthann Olsson Interior Arts & Design
 Onyx II Fine Jewelers
 Paparazzi Boutique
 Ragtime Boutique
 Linda and Jerry Scofield
 Jason Secco
 Judith Secco
 The Spa at Litchfield Hills
 Thorncrest Farm, LLC & Milk House Chocolates
 Amy B. Tobin Holistic Massage Practitioner Workshop inc.

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CABLE ACADEMIC AND VOCATIONAL
EDUCATION CENTER (CAVEC) – BRISTOL
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CJR RESIDENTIAL PROGRAM (CJRRP) –
LITCHFIELD
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INDIVIDUALIZED, OPPORTUNITY TO
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Alexandra Favale, MSW
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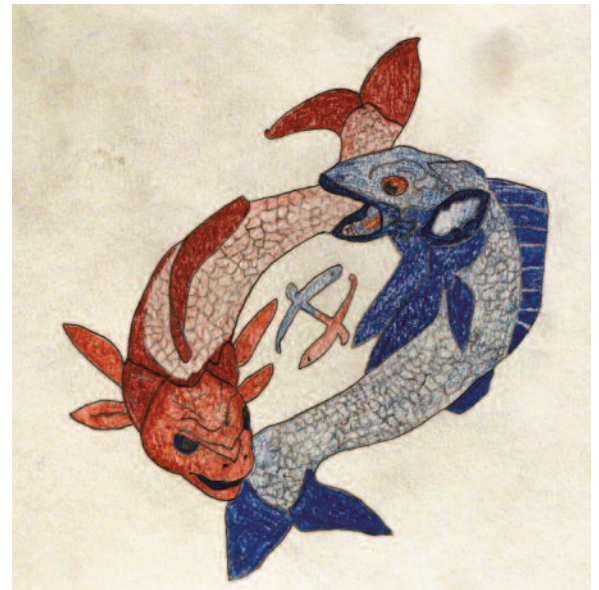
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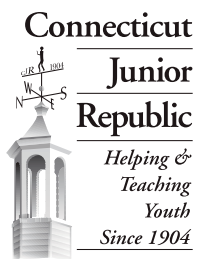
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